

**Determinants of Corporate Cash Holdings and its Implications:
Evidence from Pakistan's Corporate Sector**

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Abstract

This study examines the determinants of corporate cash holdings and their implications for non-financial firms by pursuing three main objectives. The first objective examines firm-specific factors that determine the optimal level of corporate cash holdings. The second objective necessitates re-analyzing the effect of corporate governance on corporate cash holdings and the third objective examines cash holding behavior under macroeconomic uncertainty. Results on the determinants of corporate cash holdings, using firm specific factors, is consistent with some of the theories such as information asymmetry theory, financial distress hypothesis and the transaction costs hypothesis that suggests that the higher fixed processing fee for obtaining external financing discourages smaller firms to go for external financing and hence prompting them to hold more liquid assets. Nevertheless, these results support the argument of Opler et al. (1995). They suggest that larger firms have more capacity to accumulate cash since they are presumably more profitable. The results also suggest that Pakistani companies are sensitive to the volatility of cash flow and that firm's cash holdings are highly influenced by a precautionary need.

Higher financial leverage tends to increase the probability of financial distress because of the pressure that rigid amortization plans put on the firm's funds management. This implies that firms with higher leverage ratios would tend to hold higher levels of liquid assets in an attempt to reduce the probability of experiencing financial distress. Further, financially constrained firms also have incentives to maintain large cash balances as they face constraints to raise external capital. Our empirical results also lend support to the argument that high growth firms hold larger amounts of cash in order to ensure realizing expected future benefits, even if the capital is not available externally. Next, the coefficient for the capital expenditure has a significant negative relationship to the firm's cash holdings. The cash flows, used in

this study as a proxy for financial motives, are positively related to the corporate cash holdings of the firms suggesting that organizations having larger cash flows hold larger cash on their balance sheet. This may lend credence to the argument that credit market frictions are responsible for high correlation between cash holding and the cash flow of the firm. Results also indicate that there are no differences in the patterns of cash holdings between the group-affiliated and the non-group businesses.

Results for the effect of corporate governance on cash holding behavior are in line with the finance literature which suggests a role for effective corporate governance in disciplining managers and weak governance may lead to a tendency of the managers to hold excess cash holdings. The results of this study are also in line with the interest alignment hypothesis. Finally, the institutional ownership may not be a relevant factor in explaining corporate cash holding patterns for Pakistani firms. This may be quite understandable as the role of the institutions in the corporate governance is very limited, almost nonexistent in Pakistan's corporate sector. For the relationship between macroeconomic uncertainty and variation in the cross-sectional dispersion of cash ratio of corporate firms, results provide support to the hypothesis that uncertainty in macroeconomic variables leads firms to similar cash holding behavior since uncertainty in the macroeconomic environment can affect the manager's ability to predict their future cash flows.

Chapter 1

Introduction

1 Backdrop

In a world without capital market imperfections, such as information frictions, there is no difference between the cost of internal and external funds and thus a perfect substitution is possible. However, this is not the case in an environment where market imperfections also exist. The presence of market imperfections does not allow perfect substitution between internal and external funds; and the cost of external financing tend to depend on how far firms are subject to capital market imperfections. External financing is also related to firm-specific characteristics and the quality of corporate governance; for instance, severe informational and agency problems may restrict firms' access to external finance and curtail their internal funds. Consequently, profitable investment opportunities at times become inevitable for these firms, and the availability of internal funds to keep investing in planned investments becomes crucial for such financially constrained firms.

The question 'why do firms hold a cash balance' has been investigated extensively in the literature (Afza and Adnan, 2007; Gil and Shah, 2012; Cossin and Hricko, 2004; Drobetz and Grüninger, 2007). So far financial literature identifies three motives to explain the aforementioned question. First and foremost is the transactional motive (Ross, 2000) which is related to the liquidity need of the firms. It documents that most often cash inflows and outflows of a firm do not synchronize perfectly and a certain level of cash holding becomes necessary to serve as a buffer. The next is the precautionary motive which is connected to the volatile cash flows in an uncertain world (Nguyen, 2005). It explains that a firm has to maintain a minimum level of liquid reserves as a precautionary measure (Diamond, 1984, Stiglitz and Weiss, 1981) in order to cover any unexpected shortfall in cash flow. For instance, in the real world, there may be a significant cost of financial distress (Shah, 2011; Ferreira and Vilela; 2004). Lastly, financing motive states that firms tend to hold liquid reserves with an objective to provide them an opportunity to finance positive Net

Present Value (NPV) projects when external financing is either costly or unavailable. In short, a corporation may carry a significant amount of liquid assets to guard against probable financial distress, to pursue an investment policy when financial constraints are met or to minimize costs of raising external funds.

Given that under any of the above-stated motives an optimal level of cash balance becomes desirable for the firms; financial literature discerns three theoretical models that explain how the firms decide about their optimal level of cash holdings. First, Trade-Off model suggests that firm's optimal level of cash holdings is determined by trade-off between the marginal costs and marginal benefits of holding cash. Second, Pecking Order Theory of Myers & Majluf (1984) suggests that, to minimize financing costs, firms have some preference for a financing hierarchy where investments are financed first with internally generated funds, followed by debt and, finally, with equity. This "preferred financing hierarchy" hypothesis suggests that there are no such things as "target cash levels" but cash functions as a buffer between internally generated funds and investment needs. Finally, Free Cash Flow Theory of Jensen (1986) posits that managers value "flexibility" and "control". They have an incentive to pile up cash to increase their control over firm's assets and, in turn, over firm's investment decisions. Having excess cash at one's disposal also eases the pressures on managers to perform well and also allow them to invest in projects that best suit their own interests, but may not be in the shareholders' best interest.

Importance of optimal cash holdings becomes striking when one considers the role of cash holdings in terms of dividend policy, hedging, and incremental capital structure decisions. Dividend policy is influenced by the cash accounts of the company as company may be unable to pay dividends in the absence of extra cash. Acharya, Almedia & Campello (2007) theoretically argue that corporate cash holdings play an important role in firm's financial policy. Hedging being the important ingredient of the company's financial policy provides cash when the firm runs short of the cash. Decisions related to hedging are also affected by the firm's cash balance.

Furthermore, capital structure decisions of a company are highly correlated with the internal funds available to the company. Therefore, examining the role of corporate cash holdings outside the

Modigliani and Miller (1958) world, where asymmetric information and frictions do exist, is very relevant to understand hedging, dividend policy and financing patterns.

Recently, the subject of the determinants of capital structure has been examined extensively in the empirical literature, but relatively little attention has been paid to explore their effect on cash holdings. Holding cash is worthless in a world of perfect capital markets. In efficient markets firms can undertake all positive NPV projects regardless of their liquidity level. However, in the presence of market frictions, liquidity ratios vary with firm characteristics such as firm size, degree of financial leverage and industry characteristics. Several studies have documented the relation between firm characteristics and liquid asset holdings. Kim, Mauer & Sherman (1998) point out that firms increase investment in liquid assets in response to increases in the cost of external financing, future cash flows uncertainty and the return on future investment opportunities. Almeida, Campello & Weisbach (2004) show that financially constrained firms' cash-flow sensitivity increases during recessions, while that of unconstrained firms is unaffected by the business cycle. These studies suggest a positive relation between liquid asset holdings and proxies for the severity of agency problems. Mikkelsen & Partch (2002) document that variables used to measure managerial incentive problems, such as ownership and board characteristics, fail to explain differences in cash levels.

Besides firm-specific determinants and motives of cash holdings, the other area that has been gaining an increase in attention is the role of the corporate governance in the determination of the optimum level of cash holdings for the firms. The quality of corporate governance is linked to the efficient levels of cash holdings. Empirical evidence of Dittmar et al. (2003) is consistent with the theories that investors in countries with poor shareholder protection cannot force managers to disgorge excessive cash balances. Dittmar et al. (2007) report a positive relation between the level of cash holdings maintained by firms and the quality of corporate governance for the firms. Similar results are documented by Harford et al. (2008) for U.S. firms.

Behavioural finance largely documents that macroeconomic factor such as market volatility affects the investment decisions of managers as well as investors. For instance, it is argued that higher levels of macroeconomic uncertainty adversely affect the ability of managers to accurately predict

the firm-specific information such as future expected cash flows; and thus volatile and uncertain macroeconomic environment can influence manager's decisions in determining appropriate levels of liquid asset holdings. Given this theory, we expect to observe fewer variations in the liquid assets holding levels across firms during the market downturns or in bearish scenarios. Conversely, in periods of stable macroeconomic environment managers may expect less risk in allocating the resources efficiently by adjusting the firm's liquid assets aligned to the firm's requirements. Some studies document that liquidity ratios vary with firm characteristics such as firm size, industry and degree of financial leverage. Hence, managers of the firms may respond differently, given the firms' characteristics, to changes in the macroeconomic environment, leading to more variations in the levels of liquid asset holdings in tranquil macroeconomic environment compared to the more volatile macroeconomic conditions.

So far it is established that firms are required to maintain certain levels of cash holdings for various reasons such as transactional, precautionary and financing motives. The finance literature also documents that firms maintain excess levels of cash for a number of other reasons. These reasons include financial institution's requirements, avoiding hostile takeover /mergers and guard against the unexpected cash shortages. According to the agency theory of free cash flows, the excess cash holdings are likely to be used inefficiently; for instance, the excess cash may be used by managers to invest in pet projects or for empire building. Another area that has recently gained an increasing attention is the role of cash as a determining factor for corporate investment expenditures (Almeida et al. 2004; Acharya et al. 2005). A study by Arsalan, Florackis & Ozkan (2006) documents that the investment expenditures of cash-poor firms are found to be more sensitive to the availability of internal funds, particularly, in periods of financial crisis.

2 The aim of the study

The primary aim of this study is investigating into the major determinants of corporate cash holdings, its major underlying reasons and implications for Pakistani firms. More specifically, the study would try to answer the following research questions.

Research Questions

1. What are the major determinants of corporate cash holdings and their underlying causes in non-financial Pakistani firms?
2. How does corporate governance affect corporate cash holdings?
3. How do the country's varying macro-economic situations change corporate liquid asset management practices?

The answers to the above research questions will be achieved, pursuing the following specific objectives.

Research Objectives

1. To identify and analyze the determinants of cash holdings for Pakistani corporate firms using firm-specific variables
2. To examine the firm-specific and industry-specific effects of differences in corporate cash holding
3. To examine, whether group-affiliated and non-group businesses have different cash holding patterns
4. To examine the relation between corporate governance and corporate cash holdings with various firm-specific control variables
5. To examine linkages between macroeconomic uncertainty and behavior of corporate managers towards liquid asset management policies
6. To examine the effect of firm's excess cash holdings on the firm's levels of investments.

The first two research objectives of the study have been examined by using firm-specific variables identified through an extensive survey of the literature. Dummy variable regression has been used to examine the third objective, that is, whether group-affiliated and non-group businesses have different cash holding patterns. Firms have been divided into two groups— group affiliated and

non-group businesses. Furthermore, various corporate governance variables such as managerial ownership, board size, board composition; board independence has been used to account for the quality of corporate governance mechanisms. To achieve research objective V, variations in various macroeconomic indicators such as industrial production, consumer price index, interest rates and stock market aggregates are used as proxies for macroeconomic uncertainty. Managers' behaviors are measured in terms of cross-sectional variation in the distribution of cash to asset ratio.

3 Significance of the study

Most of the existing financial literature on determinants of cash holdings is limited to the advanced economies where the markets work under a sophisticated regulatory environment, and firms are obliged to meet certain level of restrictions to report their data regularly. Corporate governance is expected to be weak in emerging and developing markets; and weak corporate governance is believed to encourage excess cash holdings (Dittmar et al, 2003). The impact of corporate governance is expected to be relatively different in emerging and developing markets because of the different nature of governance in these markets. Being a developing country, Pakistan must have its own characteristics of corporate governance with particular implications for the cash holding patterns for Pakistan's corporate sector. This study would provide the opportunity to investigate whether or not the theories on determinants of cash holdings prevail in Pakistan's market, and help one to identify the major factors responsible for firm's cash holdings. The study contributes to the existing literature by analyzing the cash holding patterns and its implications for Pakistan's market. We also extend our analysis further by testing the existing theories at group-affiliation, industry level and at firm level. Lastly, this study goes beyond the determinants of cash holdings by exploring the possible implications of cash holdings for investments.

Our study also explores corporate cash holding behavior taking into account macroeconomic environment. Emerging markets are also characterized by high macroeconomic uncertainty prompting the managers to hold more cash than would be optimally required. This may necessitate examining cash holdings patterns at times of macroeconomic uncertainty. Since macroeconomic uncertainty also leads to higher volatility in firm's cash flows, managers are sensitive to such

variations in firm's cash flows and this may lead to have different cash holding behavior than under stable macroeconomic environment. Given the high contracting costs in developing markets because of low judicial efficiency (Shah, 2011) and costly judicial process, firms are tempted to hold higher levels of cash because of lower availability of external funds. Hence, given that Pakistan is lower in judicial efficiency (Shah, 2011) it provides an interesting area to explore the cash holding patterns in Pakistan's market. In short, the results of this study provide important insight into the problem investigated, and bring into light certain important implications, not only, for Pakistan's corporate sector, but also for that of other developing countries.

4 Organization of the study

After this introductory chapter, chapter 2 introduces Pakistan economy and discusses its various aspects and sub-sectors related to the research topic. Chapter 3 presents the relevant literature, discusses the themes of important studies and develops theoretical framework. Chapter 4 presents the methodological framework; Chapter 5 carries out the required analysis and presents the findings and discussion thereon. Chapter 6 summarizes the findings, draws conclusions and presents recommendations based on the research findings.

Chapter 2

Pakistan Economy: A overview of Pakistan's Economy

This chapter provides an overview of Pakistan's economy and brief description of all the sectors of the economy. This chapter is intended mainly for readers to acquaint them with Pakistan's economy and different economic sectors. This brief economic review is related to our study in the broader context since our data relates to Pakistan's corporate sector and we have drawn our data from all the major sectors of Pakistan's economy.

1 Country Overview

Located in Asian Subcontinent and covering an Area of 790,095 square kilometers (310,410 square miles), Pakistan is a country with diverse cultures. It has four provinces namely Punjab, Baluchistan, Sindh and Khyber Pukhtunkhwa (formerly called NWFP). In year 2010, the present government of Pakistan People's Party gave the name of Gilgit Bultistan to the formerly northern areas and gave it a status of de-facto province. Pakistan shares its border with India (2,192 km long border) in the east, Afghanistan (2430 km long border) and Iran (909 km) respectively in the west and China (523 km long border).

Pakistan claims a diverse terrain. In north, it has the great Hindukush and Karakoram mountain ranges and in south it borders the Arabian Sea. The country's temperature is extreme with mercury rising to 50 degrees Celsius and above in the deserts of Sindh to -58 degrees Celsius and below on the mountain ranges. The national language of Pakistan is Urdu spoken by 10 percent of the population while the official language is English. Punjabi is spoken by 48 percent, Sindhi is spoken by 12 percent, and Siraiki is spoken by 10 percent while Pushtu is spoken by 8 percent. The education medium is Urdu and English. Only 40 percent of population is literate compared to South Asian region that has an average literacy rate of 49 percent. Majority of population belongs to Sunni Sect of Islam, while a respectable minority of 15 to 25 percent of population belongs to

Shia Sect of Islam. Christians (1.6 percent of the population) are the major minority in Pakistan along with Hindus (1.5 percent of the population).

2 Infrastructure, Power and Communications:

Pakistan's infrastructure is not up to the mark when compared with other developing countries of the world. Almost 90 percent of the population uses roads for transporting goods and traveling from one place to another. About 87,774 km of roads are paved. There are only 339 km of expressway. The arterial roads are the victims of gross miss neglect by the government. The poor conditions of these roads claim precious lives and also result in increasing transportation cost by 30 to 40 percent. The lack of farm to market roads results in agricultural goods to perish before reaching the markets. The importance of trains, a popular medium of transportation in India and most of the world, has declined. There are 8,163 km of railway tracks. Pakistan Railways is responsible for the whole rails system in the country. Bad governance, corruption and neglect have caused this institution to strive for its existence. The government wants to make railways a profitable institution by trying to increase its share in freight traffic. At present the railways has 15 percent share in freight traffic while road vehicles has 85 percent.

Pakistan's main ports are Karachi and Port Muhammad bin Qasim. The recently opened Gawadar port is still in its infancy. Karachi is the main port that handles the bulk of dry and liquid cargo followed by Port Qasim. The country has a merchant fleet of 20 ships and the government is trying to increase its size by acquiring new ships to enhance its capability.

Pakistan International Airlines is the only National carrier. Qaid-e-Azam International Airport is the largest and the busiest airport accommodating a bulk of national and international flights. However Lahore, Islamabad, Peshawar and Quetta airport also entertain number of international flights. The government has allowed private sector to operate in domestic aviation market. In response three air lines i.e Shaheen Air, Aero Asia and Bhoja Air are operating on domestic and international routes.

3 Power

The total installed capacity of Pakistan's power sector is 16,375 MW. This power is generated from oil (42.8 percent), natural gas (38.6 percent), water (12.8 percent) and Coal (5.2 percent). However, the existing capacity is unable to bridge the supply demand gap of power. The power tariffs have been increased in recent years to adjust to market conditions but yet the public power distribution companies are witnessing massive losses in their books of accounts. The major contributor in this phenomena is line losses and unpaid electricity bills. Unpaid bills amounted to Rs. 36 billion in recent years. Further the rising oil prices are fueling an upward surge in the cost of electricity production.

4 Telecommunications:

Pakistan has one of the best telecommunication networks in the region. Pakistan Telecommunication Authority is the regulatory body that supervises all the telecommunication companies in Pakistan. Pakistan Telecommunication Company Ltd. (PTCL) is the main telecom service provider whose 54 percent shares are owned by government while 26 percent are owned by a strategic investor. The cellular telephone industry is booming in Pakistan and there is a cut throat competition among 5 operators for subscribers. By 2003, there were 1 million cellular phone subscribers in Pakistan and as of today, their number has reached 130 million. The Government, inspired by India's IT success, wanted to develop a software sector. The prerequisite for this sector is an advanced telecommunication network and affordable bandwidth. Thus the telecom sector has been deregulated to achieve the above stated prerequisites. Pakistan's IT policy is targeting education and allocation of funds for science and technology went from Rs.120 million to Rs. 5 billion in 2001. At present high speed internet is available in almost all the major cities of Pakistan and the government is trying to accommodate far flung areas to get access to fast internet facilities.

5 Mining/ Hydrocarbons:

The crude oil production in Pakistan satisfies 18 percent of the country's requirements and are depleting fast. The experts suggest that Pakistan has 226 million barrels of recoverable reserves. Since a lot of investment is required for oil exploration, the government has invited multinational corporations to explore oil reserves in Pakistan. However most of the domestic requirement is fulfilled by importing oil. The crude oil and related imports cost Rs. 100.4 billion in year 1999-2000). While in period 2009-2010, it was at staggering \$10.6 billion that may balloon to \$ 12.6 billion during the financial year 2011. Natural gas is a major energy asset for Pakistan. In 1999-2000 its production on average was 2.22 billion cubic feet per day. However Pakistan's internal gas reserves are depleting and its reliance on foreign imports is increasing. In this regard the government is interested in gas pipeline project with Iran and India. By connecting it with the second largest natural gas reserve of the world, Pakistan will have guaranteed supply of natural gas for decades to come. Coal has the potential of being the future guarantor of energy supply for Pakistan. The recent discovery of Coal in Thar Desert, Sindh province has excited the geologists. A total of 175 billion tons of coal resource potential has been assessed. This high quality coal will be exploited to generate electricity. Along with the above stated natural resources the recent discovery of huge reserves of blister copper and gold in remote Chagai district of Baluchistan will increase revenue of the government.

6 Manufacturing:

In 1947, Pakistan's manufacturing industry was in shambles. With most of industrial units located in main land, Pakistan had to start the manufacturing sector from a scratch. However Pakistan still has a small manufacturing. Textiles is Pakistan's major industry. In year 1999, it accounted for 8.5 percent of gross domestic product and represented 60 percent of total exports of Pakistan. It represented 38 percent of total industrial employment. In the period 2009-2010 the textile industry represented 60 percent of the total exports and represented 46 percent of the total manufacturing of the country. Further it represented 39 percent of total industrial employment. The industry spent about \$6.4 billion for balancing, modernizing, restructuring and expansion. The ready-made

garment industry is responsible for highest value addition in the textile industry. This industry has the facility to import duty free machinery. This Industry recorded 7.3% growth in the year 2010 as compared to year 2009. In the year 2010, seven polyester fiber units are operational in the country with production capacity of 640,000 tons per annum. The industry experienced double digit growth prior to 2008 but it has declined by 3.9 percent in year 2008. This sector has a promising future as Pakistan has ratio of 10 cars per 1,000 persons.

7 Financial Services:

Pakistan's financial sector comprises of Commercial Banks, Non-banking Financial Institutions (NBFIs) that involve Development Finance Institutions (DFIs), Investment Banks, leasing companies, modarabas, and housing finance companies.

Commercial banks and NBFIs are working under direct supervision of State Bank of Pakistan while Modarba and leasing companies are supervised by Securities and Exchange Commission of Pakistan (SECP). Government has encouraged Islamic banking. In June 2002, there was only one Islamic bank with 6 branches. By 2006, this number has risen to 4 Islamic banks with 100 branches all across the country. Cumulatively, the financial sector in Pakistan has advanced loans worth 193,987 million rupees to more than 2.6 million borrowers in 2003. In 2006, these banks released 401,910 million rupees to more than 5 million borrowers.

8 Commerce

Commerce activities involve whole sale and retail businesses. They command largest share in services industry by about 30 percent. The rising taxes, power shortfalls and poor law and order situation has eroded much of their profits. Since this sector is responsible for much of the country's employment the government needs to step in to solve their problems.

9 State of the Economy

Despite of global recession, Pakistani economy has stood the test of time. The GDP growth is estimated to be 4.1 percent (inflation adjusted) as compared to 1.2 percent in the previous year. In 2009-2010, agriculture sector indicated a growth of 2 percent, live-stock indicated a rise of 4.1 percent, industrial output increased by 4.9 percent and the services sector grew by 4.6 percent compared to 2008-2009. These positive figures are the results of government crop support price, bumper cotton production and increased demand for Pakistan's exports. However the above positive indicators should not be mistaken with structural shifts in the economy. Heavy government borrowing and rising unemployment (7.1 percent in 2010 as compared to 6.3 percent in 2009) can create problems for the economy. High inflation, law and order situation, rising debt services and poor domestic resource mobilization indicate that Pakistan cannot enter in to expansionary economic policy at this stage.

10 Investment

The gross fixed capital formation has indicated a decline of 0.6 percent compared to 5.5 percent increase in 2008-2009. Private fixed investments have declined by 3.5 percent coupled with a decline in foreign direct investments (FDIs). The FDI cumulatively stood at US \$ 1.8 billion as compared to US \$ 3.2 billion in year 2009. This massive decline of 45 percent is not surprising as global economy is in recession. However the bad news is massive disinvestment in Pakistan's IT sector that amounted to US \$ 95 million. On the whole, 12 major industries indicated higher FDI for the period and 24 major industries witnessed a reduction in FDI inflow.

11 Stabilization

In the wake of balance of payment crises in 2008, Pakistan has been successful in attaining macroeconomic stability. Due to careful and prudent economic planning, Fiscal deficit has been reduced to 5.2 percent of GDP in 2008-2009 from 7.6 percent in 2007-2008. Also external current account deficit was reduced to 5.6 percent of GDP in 2008-2009 as compared to 8.3 percent in

2007-2008. Foreign exchange reserve stood at US \$ 15 billion 2009-2010 as compared to US \$ 6.6 billion in 2008. Inflation is back in single digit of 8.5 percent in 2009 as compared to 25 percent in 2008. However inflation has risen in 2010 and still is on the rise. Lastly, Pakistan has been given improved credit rating of B- by S&P compared to previous CCC+ while the country has been given the status of stable by Moody's.

12 Inflation

The persistent rise in commodity prices since 2008 has put strain on prices in Pakistan also. Thus despite of containment of inflation to 8.5 percent in 2009, the inflation is back in double digits of 13.3 percent. The food inflation stood at 14.5 percent and non-food inflation stood at 12.2 percent. Thus on average, inflation stood at 11.5 percent in year 2010 while SBP indicates that it is at 12 percent.

13 Poverty and Income Inequality

The reduction of inflation from 25 percent in 2008 to 12 percent in 2010 will have impact on poor. However rising oil prices, Electricity and other utility cost coupled with lower employment rates will adversely impact the poor people in Pakistan. The gap between rich and poor is expected to further increase. However on the positive side, increase in worker's remittances and government's income support programs (estimated Rs. 35 billion in 2009-2010) will have positive impact on poor of Pakistan.

14 Public Finances

Due to adverse conditions, Pakistan's public finance has come under lot of strain. Two factors have contributed to adverse public finance. Firstly, more reliance on oil for electricity generation and secondly lower rain fall contributing to lower electricity generation from dams. The government is forced to give subsidy on electricity thus it has to reduce its spending on developmental public programs. However tax collection has improved by 14 percent in 20092010.

However compared to GDP, it is still a meager amount. Also after the seventh amendment, the resources have been transferred to provinces from the center. This resource allocation will be effective from 2011-2012.

15 Public Debt

The public debt is about 56 percent of the GDP (March 2010). The rupee dominated debt stood at 31 percent of GDP while foreign currency dominated debt stood at 25 percent of GDP in 2010. The primary reasons for such high debt are currency translation losses, subsidy payments, lower FDI, delays in payment by coalition against terrorism, lower inflow of external assistance and repayment of maturing defense saving certificates.

16 Outlook for the Economy

Despite of adverse conditions, the economic managers of Pakistan have worked well to stabilize the economy but however a long road is ahead of them to achieve a positive structural shift in the economy. The policy identified for future economic growth must take following such actions as curtailing inflation, increase Employment opportunities, increase direct taxes as opposed to indirect taxes, and curtail non developmental expenditures, Reform of public sector enterprises

17 Capital Markets

Pakistan's equity market consists of three stock exchanges. Of these, Karachi Stock Exchange (KSE) is the biggest, oldest and the most liquid stock exchange in Pakistan. The other two are in Lahore and Islamabad but are very small in terms of listings and market capitalization. A total of 591 companies were listed on Karachi Stock Exchange by May 2012. The total paid up capital stood at Pak Rs. 1,059.087 billion in May 2012. The market capitalization stood at Rs. 3,730.489 billion (US \$ 41.0 billion) as of May 4, 2012. Average daily share turnover has been around 160 million shares in the last five years (i.e., 2007-2012)¹. KSE trades four stock indices in the market, namely, Karachi Stock Exchange (KSE) 100 Index, KSE 30 Index and KSE All Share Index and KSE

¹Source: Karachi Stock Exchange Limited, May 4, 2012

Meezan Index (KMI)². Of these, KSE 100 Index is the most widely followed index. It is a valued-weighted index and has representation from all the sectors of the economy and includes largest companies on the basis of market capitalization. KSE-100 index represents more than 85 per cent of the market capitalization of the market.

The international business magazine “Business Week” declared KSE as the best performing world stock market in 2002 on the basis of the annual percentage rate of return for investors. That had attracted many foreign investors to the market and foreign investment inflow had increased substantially. However, the market saw turbulent times in 2007 and 2008 when there were minimarket crashes. Since then, the market has reasonably recovered over the years, though it still remains one of the most buoyant and volatile market in the region.

18 Debt Capital Markets

Historically, like other emerging markets, Pakistan’s economy has mostly relied on the banking system to meet the financial needs of the economy. This is coupled with the fact that equity markets also developed very slowly. However, as compared to the equity market, Pakistan’s debt market is relatively under-developed and consists mainly of government treasury bonds. Hence, the bond market in Pakistan is dominated by the government bonds. Of these, Pakistan Investment Bonds (PIBs) form a big chunk of government securities. PIBs are issued in various tensors and provide government with long term finance.

The major drivers of financial assets in Pakistan are deposits and government bonds whereas corporate bonds remain a very small portion of the total debt market. The corporate bond market in Pakistan exists in the form of Term Finance Certificates (TFC). The first TFC was issued in 1995 by Packages Limited for Pak Rs. 232 million in February 1995. The corporate bond market has since then experienced considerable growth. As of March 2012, a total of 131 corporate debt securities were outstanding with an amount of Pak Rs.500 billion³, yet it is very small amount as compared to the total domestic bond outstanding of Pak Rs. 5.8 trillion as of June 2012. The TFC

²KMI tracks 30 most liquid “Islamic Law-compliant stocks listed at the Karachi Stock Exchange.

³Source: Pakistan Economic Survey 2012-2013

issuers include financial institutions, non-financial institutions and private and public firms. Besides TFCs, corporations can also issue commercial papers (CP) to raise short-term working funding for up to 9 months. CPs can be sold to financial institutions which has an appetite for short term money market instruments. However, commercial papers market is at a very nascent stage. At present, both the government and the corporations are competing on raising funds in the market. The rate of return on TFCs issued by corporations is almost equal to that offered by the Defense Saving Certificates (DSC) and other National Savings Certificates (NSC) which are issued by government and this has become a major hurdle in the development of the corporate bond market (Khan, 2012). This phenomenon is particularly relevant for pension funds and provident funds where these institutions end up investing heavily in government securities. Consequently, these funds are used to finance government fiscal deficits instead of being utilized to impact on the country's growth and development.

19 National Saving Schemes

National savings organization is the biggest non-bank borrowing institution for the government. With six million account holders and representing investment of over Rs. 1500 billion, its products namely special savings certificates and special savings accounts are popular with investors. In recent times it is facing competition from "bahbood" savings certificates and pensioner's benefit accounts. In recent time, its tradable national saving bond gained lot of popularity. The government is backing these bonds and it raised 3.2 billion by the auction of these bonds. However the funds generated by government on these bonds are costly. Further in year 2009, the government offered a higher interest rate to raise against national savings certificates.

20 Investor Base:

Leasing

Due to stiff competition and low liquidity, the Pakistani leasing companies have shown lot of mergers and acquisitions. At present, there are 11 leasing companies operating in Pakistan whose

general financial position as of June, 2012 is as follows; Total Assets(Rs. in millions): 33,607; Total Equity(Rs. in millions): 4,829; Total Deposits(Rs. In millions): 4,075⁴

Investment banks

Investment banks didn't perform well in Pakistan. The reason for bad performance was that they offered similar products that were offered by conventional banks. At present there are 8 investments banks in Pakistan. Their financial position as on March 31, 2010 is as follows; total Assets (Rs. In millions): 31,499.97; Total Equity (Rs. In millions): 3,358.37; Total Deposits (Rs. In millions): 27,616.27

Modaraba

Despite of interest based securities in the market, modaraba sector has performed impressively. Although there is a decrease in assets of modaraba companies, analysts predict that conditions will become favorable as economy improves. Further, approval of Religious board for twelve new Islamic financing schemes will bring these companies at par with other financial institutions. At present there were 41 registered modaraba companies.

21 Real Estate Investment Trusts (REITs)

Pakistan has experienced growth in property sector in last decade. To facilitate investor to get advantage of boom in construction industry and to facilitate developers to undertake construction endeavors, REITs were introduced. In March 2009, the SECP granted registration to two REIT engagement companies (RMC) in Pakistan. These companies have launched REIT schemes after their approval from SECP.

⁴<http://www.nbfi-modaraba.com.pk/statistics.aspx>

22 Private equity and Venture Capital fund (PE & VCF)

PE & VCF is a close ended highly priced mutual fund that is bought by rich individuals and institutions. However due to persistent poor performance of the economy, dismal regulations and deteriorating law and order situation in the country, these funds were not successful.

23 Mutual Funds

Mutual funds are showing signs of improvement in recent years. In year 2009, it indicated a growth of 42 percent. In monetary terms, mutual funds recorded a growth of Rs. 258 billion at the end of FY 2009 to Rs. 182 billion. The total number of mutual funds stood at 116 in

December, 2009 compared to 95 in beginning of year 2009.

Chapter 3

Review of Literature and Theoretical Framework

Review

This chapter consists of three major sections. The first section presents literature on various variables affecting cash holding patterns of firms and its implications, in general. The review of studies on corporate governance and cash holdings is separately covered in the second section. On the basis of the relevant theories and their empirical implications discussed and reviewed in the first two sections, the third section revisits the latest theories and develops the theoretical framework for the present study.

1 Determinants of firm-level corporate cash holding

Although academic interest in corporate cash holdings dates back to 1945, it is generally sparse and mainly descriptive. Chudson (1945) studies balance sheets of a cross section of industrial corporations in the 1930s and finds that firm's cash to asset ratio (government security) is negative (positively) related to the firm's size. Of the earlier studies Baumol (1952) presents a model in which the author argues that the firm's target level of cash holdings depends on a trade-off between the costs and benefits of holding higher or lower levels of cash than is normally required. If a company holds less than the required level of cash they have to bear the trading costs incurred to generate funds, on the other hand, if they hold too much cash, they have to bear the opportunity costs on holding idle funds since cash generates little returns. Miller & Orr (1966) develop a model on the basis of daily fluctuations in firm's cash flows. In their study, the authors assume that company's cash flows exhibit normal distribution. On each day the net cash flows could be the expected value or some higher or lower value. Thus the best strategy for the firm is to allow its cash balance to wander randomly within the lower and upper limits set by the Miller and Orr model. Vogel & Maddala (1967) examine panel data for US firms and argue that ignoring the time series data for analyzing cash ratio would mean leaving important dynamic components out of the

analysis. The time series components of their study indicate that the ratio of liquid assets to total assets has decreased over time. The authors confirm Chudson's findings that ratio of liquid assets increases with the size of the firm. They also confirm that, with the increase in size of the organization, there is an increased substitution of Treasury securities for actual cash.

Whereas most of the previous studies focus on precautionary and transactions demand for liquidity, Baskin (1987) adopted a different approach. In his model, he used liquidity strategically in an oligopolistic setting. He indicates that organizations can use liquidity to commit to fight entry quickly. John (1993) studied the financial distress cost and argued that the cost of financial distress had a positive relation with the firm's cash holding level. He proposed different various in order to measure financial distress cost, including advertising, research and development expenditures and index of chances of occurrence of bankruptcy. His findings support a hypothesis that firms hold more in liquid assets with higher cost of financial distress. Kim, Mauer & Ann (1998) investigated determinants of cash holding of U.S. companies. They demonstrate that the cash-holding level increases proportionate to the expected returns, volatility in expected cash flows and cost of retained earnings and decreases with the firm size. Opler et al. (1999) employ publically traded US firm's data for the period 1971-1994 and reports that firms with relatively higher risk in future cash flows and firms with significant growth opportunities tend to hold higher levels of cash. Furthermore, the study shows that firms tend to maintain lower levels of cash if they have more access to capital market. Chang & Noorbakhsh (2006) analyze 22,000 firms' data for 44 countries and indicate that firms hold high levels of cash where shareholder protection is low. The author's results also indicate that size of the firm also had a negative relation with cash holdings. These results are also similar to Dittmar et al. (2003). A recent study by Han & Qiu (2007) shows, through two-period investment model, that firms that are facing financial constraints are more sensitive to variations in their cash flows since financial constraints leads to the creation of an inter-temporal trade-off between the future and the current investment. Their empirical evidence demonstrates that financially unconstrained firms' cash holdings have no relationship with cash flow volatility. But financially constrained firms increase its cash holding with the increase in cash flow volatility. Pinkowiz & Williamson (2007) analyze the determinants of cash-holding patterns in the Japanese and German firms. They find that, in contrast to the US

firms, Japanese and German firms have distinct features in cashholding patterns. For example, they explain the negative relation between cash reserves and cash flow by the existence of the Keiretsu relationship since the high cash may fund high cash flow firms but low cash flow firms may be channeled within the Keiretsu firms. Guney, Ozkan & Ozkan (2007) examine the relationship of leverage on corporate cash holdings in some of the developed markets including UK, US, France, Germany and Japan for a period of 1996-2000, as these markets are characterized by different legal and institutional arrangements. The results of the study report a significant negative (positive) non-linear relationship at the lower (higher) levels of leverage. The authors attribute their findings to the view that, since, at the lower levels of leverage the firms have the ability to borrow as and when needed and, hence, they maintain low levels of cash. Whereas, high-levered firms need to maintain higher levels of cash in order to avoid the increased chance of financial distress. Han & Qui (2007) analyze the precautionary needs of corporate cash holdings by classifying firms into financially constrained (firms with low dividend payout, debt and commercial ratings) and unconstrained firms. Their empirical results are consistent with the view that firms with financial constraints hold larger amounts of cash in response to an increase in volatility of cash flows whereas cash holding patterns for financially unconstrained firms were not found to be responsive to cash flow volatility. Kim, Kim and Wood (2010) study firm-level corporate cash holding variables for the US restaurant industry and find an inverse relationship between levels of cash holding and firm's variables such as size, liquid asset substitutes, capital expenditures and dividend payouts while the results indicate that restaurant firm's cash patterns are directly related to investment opportunities. Gryglewicz (2011) analyzes 'liquidity' (short-term) measured as cash flow volatility together with cash reserves and 'solvency'(long-term) measured as uncertainty in future profitability together with leverage. The author concludes that firms hold larger amounts of cash where there is higher volatility in cash flows and less uncertainty in future profitability. He attributes these differential effects on cash holdings to the short-term and long-term uncertainty (risk) in cash flows and profitability. Kusandi & Wei (2011) investigate the cash flow sensitivity by studying the role of legal protection to investors. The results of the study show that firms hold the lesser amount of cash in relation to the cash flows in those countries where the legal system provides strong protection to investors. They also document that firms with financial constraints hold larger cash levels in relation to cash flows in countries

with weaker legal investor protection. Similar conclusions are also drawn by Porta, Silanes, Shleifer & Vishny (1997) who contend that in those countries with poor investor protection leads to weak financial market development. This reduces firm's access to external funds and, as a result, firms have the tendency to build up more cash.

Drobetz, Gruninger and Hirschvogel (2010) study the relation between information asymmetry and corporate cash holdings, measuring information asymmetry as a dispersion of earnings forecast by analysts and employing Fixed Effects regressions and Fama-McBeth (1973) procedures. According to the findings of their study marginal value of cash responds negatively to an increase in the level of information asymmetry. These results were supportive of the Jensen's (1986) theory. According to this theory the cost of maintaining cash (moral hazard problem) exceeds the benefits (avoidance of costly external financing). Carrascal (2010) argues that the investment decisions of small companies, having limited access to financial markets and hence financially constrained firms, are more dependent on cash flows as they are more concerned about cash flow volatility and thus have positive link with cash-to-cash flow sensitivity.

2 Corporate governance and cash holdings

Research on whether corporate governance can have an effect on firm's cash holding patterns have not received much attention in the literature as judged by the few studies on this subject. However, studies conducted so far are mainly related to the developed markets. Dittmar & Smith (2007) report that corporations often hold large amounts of cash where there is poor corporate governance. Similar findings are also reported by Harford, Mansi & Maxwell (2008) who report significant negative relationship between corporate cash holdings and the corporate governance in the U.S. market. Their results indicate that firms having poor corporate governance may lead to hold larger amounts of cash on their balance sheet, and they often spend cash on acquisitions and capital expenditures. Tong (2009) finds that in the presence of poor corporate governance diversified corporations hold lower levels of cash while strong corporate governance has no effect on diversified corporation's cash holdings. Chen and Chuang (2008) report various variables of corporate governance such as managerial ownership; board independence is positively related to the levels of cash holdings. Moreover, the effects of corporate governance are more significant in younger firms relative to older firms.

One of the influential papers on the manager's behavior in relation of levels of cash holdings to macroeconomic uncertainty is that of Baum et al. (2006). The findings of their study reveal convincing evidence that firms tend to behave homogeneous in terms of holding cash and liquid reserves at times of greater macroeconomic uncertainty. Most recently, Baum et al. (2008) investigates the relation between an optimal level of firms' liquid assets and uncertainty using U.S. firm-level data covering the period 1993-2002. They develop a partial equilibrium model of precautionary demand for liquid assets and their empirical findings is indicative of the proposition that firms increase their liquidity ratios in response to an increase in macroeconomic or idiosyncratic uncertainty.

A recent study by Drobetz et al. (2010) concludes a positive relation between the value of the cash and strong investor protection and corporate governance. Kuan, Li & Chu (2011) examine the effect board independence on the corporate cash holding policies for family-controlled and non-family businesses and document that the family-controlled (non-family controlled) businesses

maintain higher (lower) levels of cash for their operating business strategies. The study also finds insignificant effect on board independence on the firm's cash policy for high cash holding firms in the family-controlled businesses.

Amir (2010) studies the impact of institutional investor's (domestic and foreign banks) shareholding on the firm's cash and inventory management policies in Asian economies, including Japan, Singapore, South Korea, Indonesia, Thailand and Malaysia. Empirical results lead the author to conclude that as the fraction of foreign banks shareholdings increase there is also an increase in firm's cash holdings and a decrease in inventory levels as compared to local bank shareholdings.

3 Theoretical framework for present study

This section consists of two major sub-sections. In the first sub-section we discuss various theories and models in an attempt to provide theoretical explanations for our research design and come up with the variables and hypotheses to be tested empirically. First, we discuss theories and theoretical models, followed by the identification of measurable variables for various research questions developed in our research design. The second sub-section develops the theoretical framework for the present study in light of the theories discussed and analyzed.

3.1 Trade-off Model

The trade-off argument hypothesizes that firm's optimal level of cash holdings are determined by a trade-off between the marginal costs and marginal benefits of holding cash. Maintaining large cash balances offers several benefits to a firm. First, having large cash balances lead to a reduction in the probability that the firm will experience financial distress as cash acts as a safety reserve to face unexpected losses or external fundraising constraints. Second, even after overcoming financial constraints, cash holdings still helps firms to adopt an optimal investment policy which would otherwise have not been possible because of the external fund raising constraints as it would force the firm to forgo investment projects with positive net present value (NPV). Finally, cash holdings contribute to minimize the costs of raising external funds or liquidating existing

assets as it acts like a buffer between the firm's sources and uses of funds. On the other hand, the most widely mentioned marginal cost of holding cash is the opportunity cost due to the low return on liquid assets (Tong, 2010).

3.1.1 Leverage

Leverage refers to the extent to which firm finances, assets with debt. Theoretical explanations for the relationship between leverage and liquid asset holdings are not entirely conclusive. On the one hand, it is generally accepted that higher leverage tends to increase the probability of financial distress because of the pressure that rigid amortization plans put on the firm's funds management. This implies that firms with higher leverage ratios would tend to hold higher levels of liquid assets in an attempt to reduce the probability of experiencing financial distress (see e.g., Guney, Ozkan & Ozkan, 2007). Further, financially constrained firms also have incentives to maintain large cash balances as they face constraints to raise external capital (see, e.g., Guney et al., 2007; Fazzari, Hubbard & Petersen, 1988; Hovakimian & Titman, 2003). Consequent to these arguments, we hypothesize a positive relation between leverage ratio and levels of cash holdings.

3.1.2 Size of the firm

The large size of the firm often puts it in some advantageous position over smaller firms when it comes to managing cash and raising external financing. Miller & Orr (1966) suggest that there are economies of scale for large sized firms in terms of cash management. This makes larger firms to hold less cash as compared to smaller firms. Another advantage that larger firms have over smaller firms is the cost incurred in obtaining external financing. It is argued that the size of the loan and the processing fees of the loan are not correlated, suggesting the fixed nature of the processing fees (Peterson & Rajan, 2003). This tends to make external funds relatively more expensive for smaller firms and encourage them to hold more cash. Another advantage of the large sized firms is in terms of information asymmetry and the lower probability of financial distress (Titman & Wessels, 1988; Rajan and Zingales, 1995). These arguments are suggestive of a negative relation between firm size and cash holdings.

3.1.3 Cash flow

Firm's cash flows can be considered as a ready source of liquidity (Kim, Mauer & Sherman, 1998) and, hence, serves as a cash substitute. This implies that the higher the volume of cash flows and the more certain these cash flows are, the more these can be considered as a cash substitute. This argument implies that we hypothesize that there is a negative relation between cash flow and cash holdings. In addition, firms with more volatile cash flows can't properly predict expected cash flow generation and, hence, face higher probability of experiencing cash shortages. Hence, firms will tend to maintain high levels of cash when their cash flows are volatile in an attempt to provide a buffer when operating cash flows fall unexpectedly (Almeida, Campello & Weibach, 2004). Thus, we expect that cash flow uncertainty will have a positive relation with cash holdings.

3.2 Pecking Order Theory

The pecking order theory of Myers (1984) ranks the various sources of funds. Firms will go to external financing source (Debt and then equity) only once it has exhausted its internal sources (retained earnings). Firm's preference for this financing hierarchy is believed to be mainly motivated by the desire to minimize asymmetric information costs and other financing costs. Pecking order theory advocates for the use of debt only when investments exceed retained earnings. However, investments are less than the retained earnings the portion of the outstanding debt is paid off to reduce the level of debt. Consequently, this implies that cash holdings will grow in the opposite direction to the levels of debt and investments. That is, cash holdings will fall in the first place when retained earnings are not enough to finance investments and excess fund requirements need to be financed through debt. In contrast, cash holdings will tend to grow when retained earnings are not enough to finance investments. These inter-relationships between cash holdings, leverage and investments are suggestive of a negative relationship between cash holdings and leverage.

Firms that are large in size, presumably are expected to be more successful, and hence should have more cash, after controlling for investment (Opler et al, 1999). The similar positive relation is also

suggested for the level of cash flows as, controlling for other variables, it is expected that firms with high cash flow will have more cash.

3.3 Free Cash Flow Theory of Jensen (1986)

According to this theory, management has a tendency to hold more cash for investment purposes to gain more control over firm's assets. If the company has sufficient internal funds for investment purposes, they may not be required to access external financing and they may not be required to be evaluated by the market. This may incentivize them to select negative NPV projects in order to increase their discretionary powers over firm's control of assets. Those companies with less growth opportunity may make investments because they have available funds.

Debt financing is believed to put some financial discipline on the firm's managers. This may imply that low leverage firms are less subject to monitoring and hence, providing managers with more flexibility, control and discretion. This argument allows us to hypothesize that less levered firms hold more cash.

Jensen's (1986) theory predicts that larger firms tend to hold higher levels of cash because the ownership pattern of such firms is very dispersed which results in managers having greater managerial discretions as shareholders have little control over managers and, consequently, the higher probability that managers of such firms will hold higher cash holdings.

4 Identification of Variables

This section attempts to evolve the variables to be identified from the literature and used in our study. Although a large part of the previous studies of the determinants of corporate cash holding is empirical in nature, we do find a number of hypotheses and theories in finance literature that attempt to describe the relationship of various variables with the corporate cash holdings.

4.1 Determinants of Corporate Cash Holdings

A firm may hold cash for different motives. Three distinct motives have been identified in the finance literature that has an influence on corporate cash holdings, namely transactional motive (Keynes, 1936), precautionary motive and the financing motive (Delof, 2001). On the other hand, there are some reasons to avoid high levels of cash holdings. Holding cash in hand can be least productive asset as it can generate little or no accounting returns. Besides this, there may be a cost of carrying cash holdings since the money can be better invested elsewhere. The objective of the study, therefore, is to examine the determinants of the cash holdings in the Pakistan's corporate sector.

4.1.1 Transactional motive

The timings of the cash outflows and inflows are rarely same for firms that necessitate maintaining some level of cash holdings in order to serve as a buffer to meet short-term cash needs. Since long-term investments are difficult and often costly to convert to readily available liquid assets and maintaining large cash holdings are also expensive as cash or near-to-cash assets earns a little interest, a trade-off has to be made between those costs and the interest, which can be earned. This trade-off leads to an optimal cash level. Several models including Baumol (1952) and Miller & Orr (1967) describe this trade off. In this study, we use the size of the Net Working Capital as a proxy for the transactional motive.

4.1.1.1 Firm Size

Large sized firms can have substantial benefits in terms of information asymmetry and possibility of occurrence of financial distress. Vast finance literature has suggested less severe information asymmetry for larger firms as they have an economy in managing about the firm (Petit & Singer, 1985; Brennen & Huges, 1991). Hence, larger firms face lower transaction costs when they raise funds from external sources (Barclay & Smith, 1996). Thus, it is expected there will be a negative relationship between the firm size and investment in liquid assets. In this study, we measure size as Logarithm of total assets. Consequently the null hypothesis is given by the following statement.

Hypothesis

H1: The larger the size of the firm the lower will be the investment in liquid assets

4.1.1.2 Net Working Capital (NWC)

The length of the cash conversion cycle may have a positive relationship with the higher cash holding as the longer conversion period suggests that the firm keeps more cash. The length of the cash conversion is related to the holding of working capital since a longer conversion implies a larger amount of receivables and inventory.

H2: Firms with larger networking capital balance will tend to hold larger cash holdings. In other words, there is a positive relationship between the amount of net working capital and the level of cash holdings.

It is also argued that firms with higher levels of net working capital tend to hold less cash. In other words, the more net working capital a firm holds, the less cash it needs since other current assets can be converted to cash as and when needed. Hence, we can postulate an alternative hypothesis that there will be a negative relationship between the levels of net working capital and cash holdings.

4.1.1.3 Precautionary motives

In an uncertain world where firm's cash flows are volatile, we can expect a firm to keep liquid reserves as a precautionary motive against an unexpected short fall in cash flows. This leads us to hypothesize a positive relation between the level of uncertainty in cash flows and the level of liquid asset holdings by the firm. Hence, we develop following hypothesis:

H3: The more uncertain the expected cash flows the higher will be the tendency for the firm to keep liquid assets.

Following Yitikim (2001), we use the volatility of cash flows as a proxy for precautionary motives.

4.1.1.4 Financing motives

The pecking order theory of Myers & Majluf (1984) argues that firms have any preferred order of financing where they prefer internal capital to external financing, and if financing requirements go beyond the level of retained earnings, debt issues are preferred to equity issues. This pecking order theory can be explained by two factors. Information asymmetry can lead to a reluctance of shareholders to accept new equity issues. Secondly, external financing is expensive because of the transaction costs. So it can be expected that firms are ready to build an internal capital market since liquid reserves allows management to make investments that the financial market would not be willing to finance. The leverage and market to book ratio are the two variables that are, therefore, taken in this study as a proxy for financing motives. According to the pecking order theory, there is a negative relationship between levels of leverage and liquid assets. Market-to-book ratio (MB ratio) is a good proxy for Tobin's Q representing the growth opportunities of the firms. We expect the MB ratio to have a positive relationship with cash holdings since this ratio is a proxy for growth opportunities and firms with a high MB ratio have a greater likelihood that they will have profitable investment opportunities in the future, and would tend to hoard more cash to take advantage of those profitable investment opportunities.

These arguments lead to the formulation of the following two hypotheses:

H4: The higher the levels of leverage the lower will be the corporate cash holdings

H5: Firms with high growth opportunities will tend to hold larger amounts of cash

5 Effect of internal capital markets (Group Affiliations) on corporate cash holding

Despite the importance of holding internal financial resources, recent research also emphasizes the role of corporate-wide financial resources in perusing competitive advantages. According to Porter (1987), corporations can create value by sharing rent-generating activities and transferring skills. Business groups receive various benefits by sharing financial resources with group firms such as sharing the cost, achieving economies of scales and sharing the risks.

Funds generated from internal sources for group firms can come from two alternative sources. Either a reputed firm of the group generates funds using her reputation and makes available the funds to other member companies of the group where the funds are needed. Alternatively, internal cash surpluses can be re-directed among the firms in the group, without resorting to the capital market, leading to a more efficient utilization of the cash.

Pakistani firms may have some incentives to develop the internal markets for mobilizing financial resources. First, the group can control their subsidiaries/divisions more easily than relying on the external capital market. Second, considering the fact that capital markets in Pakistan are poorly developed, this might lead firms in developing and making use of the internal capital markets as one of their significant sources of capital. Third, the multiple companies in a group provided the group with the added advantage of internal capital markets. If a member firm performs poorly, her assets can be redeployed and combined with another asset/firm in the group. On the other hand, an external provider of the firm will have to sell the assets in the open market and would not be able to extract their full value. These factors may lead the group to develop internal capital markets for financial resource mobilization and lead the firms to hold lower cash holdings as the surplus cash can be mobilized in the group and deficient firms can be provided with the cash as and when

needed. Based on the above theoretical arguments and to capture the effect of group affiliations on cash holdings, we formulate the following hypothesis:

H6: Companies with access to intra-group financing will tend to hold low levels of cash

6 Effect of corporate governance on corporate cash holdings

Firms may also hold excess cash for many other reasons. First, agency cost of free cash flow could explain excess cash holdings. Managers may hold excess cash to peruse pet projects that would not be otherwise sanctioned by the capital markets. Further, management may avoid making payouts to shareholders to keep resources in his empire. Second, Jensen (1986) argues that if managers prefer growth to profit they may invest free cash flows in the negative NPV projects. Shareholders are thus in a tradeoff position between facing the agency problem of excess cash and losing the opportunities of higher returns. If the corporate governance can protect the interests of shareholders, shareholders can then be free of concern about the agency problem of excess cash and thus allow firms to hold a high level of cash for high-return investment opportunities. Consequently, we state the following hypothesis:

H7: Corporate governance mechanisms have no effect on corporate cash holdings

Previous studies have used a various corporate governance measures to estimate how severe firm's agency costs are. In this study, we use two of these corporate governance variables, namely ownership concentration (managerial and institutional) and board structure (size and independence).

7 Economic uncertainty and corporate cash holding behavior

When macroeconomic conditions are volatile it has, at least, two unfavorable effects on manager's behavior in relation to liquid asset holdings and also leads to distortions in the efficient allocation of the firm's resources. These volatile conditions adversely affect how manager determines the appropriate levels of liquid asset holdings. Higher economic uncertainty can hinder manager's ability to precisely forecast firm-specific information such as expected future cash flows. This will

tend to induce managers to indulge in more homogenous behaviors when dealing with their cash management policies. Hence we would expect to have lower cross-sectional dispersion in the levels of cash holdings across firms. On the other hand, at times of more tranquil macroeconomic environment, every manager has more freedom to behave more individually as he or she can maintain specific levels of liquid assets that are more suited to the firm-specific needs and hence achieve more efficient and effective allocation of resources. This argument implies that we would expect higher cross-sectional dispersion in liquid asset holdings across firms in periods of tranquil macroeconomic environment. Based on the above theoretical arguments, we state the following hypothesis:

H8: The higher the macroeconomic uncertainty the lower will be the cross-sectional dispersion of cash to asset ratio.

In response to the above arguments, we calculate firm's cash to asset ratio by the standard deviation of the cross sectional dispersion of a firm's cash to asset ratio.

7.1 Measurement of Macroeconomic uncertainty

Following the methodology adopted by Baum et al. (2006), we use four macroeconomic variables to account for macroeconomic uncertainty and take the conditional variances of these four variables, namely KSE-100 Index returns, the index of industrial production, the consumer price index (CPI) and the six-month T-Bills interest rate. These variables capture different elements of the uncertainty perceived by firm's managers relating to the macroeconomic environment. KSE-100 index returns were used as a measure of overall macroeconomic activity, whereas the index of industrial production is a narrower measure and includes only industrial production. Interest rate focuses on financial market uncertainty.

8 Implications of corporate cash holdings

8.1 Motives for excess cash holdings

Firms may hold excess cash for a variety of other reasons, besides the three motives explained earlier, namely transactional motive, financing motive and precautionary motives. First, according to agency cost of free cash flows, managers may hold excess cash to pursue pet projects which otherwise may not be approved by the competitive external capital market. Also, managers may be tempted to keep the resources in their hands and thus avoid making payments to shareholders. Second, managers may also hoard excess cash to guard against the unexpected shortages of cash for a variety of reasons, and, also against any hostile attacks such as bankruptcy or against the threat of hostile takeovers and/or mergers. Moreover, this argument can also be related to the use of the excess cash, the agency theory hints at the overspending patterns of the free cash flows (excess cash flows). According to Jensen (1986), “if managers prefer growth to profit, they may invest free cash flows in the negative NPV projects”. In contrast to Jensen’s (1986) assertion, Stulz (1988) and Opler et al. (1999) state that there may be persistence in the excess cash holdings by the corporate firms because of the risk aversion attitude of the management. On the other hand, Pinkowitz, Stultz & Williamson (1999) attribute the excess cash holdings by Japanese firms to the bank power whereby firms are compelled by the banks to maintain high level of cash balances as the banks act as principal monitor and thus attempt to reduce their monitoring costs.

The above arguments raise a question whether excess cash holdings by firms have any effect on firm’s spending (investment) decisions. Two main possibilities may emerge from the above discussion. First, when firms in the Pakistan’s corporate sector have more cash holdings than is actually required, it is possible that they will invest more than what is required, according to the Jensen’s (1986) theory. Second, persistence of excess cash holdings may suggest that firms would persist to hold excess cash rather than squander the excess cash in less efficient or negative NPV projects. On the basis of these arguments we formulate the following hypothesis:

H9: Excess cash holdings may be related to an increase in the capital expenditure

Chapter 4

Methodology

In this chapter we first describe the data and its sources. The detailed methodology for determinants of corporate cash holdings is presented and followed by a description of the methodology for inclusion of other variables such as corporate governance variables and economic uncertainty and corporate cash holding behavior.

1 Data description and sources

This study uses financial data of Pakistani firms listed on the Karachi Stock Exchange for a period of thirteen years from 1998 to 2010. Initially, we start with all the active firms listed on the Karachi Stock Exchange. As a standard practice in previous empirical studies on the subject, we exclude financial companies (banks, insurance companies, mutual funds, asset management companies) from the sample since financial firms may carry mandatory cash reserves to meet their statutory capital requirements. This leaves us with a total of 421 non-financial firms. The sample was then screened using several criteria. First, those firms were excluded from the sample that did not have the data for the whole sample period. Second, firms that were delisted during the sample period were also excluded from the final sample. The final sample consisted of 221 firms from different industries that constitute more than 90 percent of the market capitalization. To examine the group-affiliation effects for cash holding patterns, 30 groups were identified in the sample. Annexure-I provides details of the business groups for the sample.

Firm-specific accounting data were compiled from financial statements published in the company's annual reports. These financial variables include such items as cash and short-term investments, book value of total assets, book value of stockholder's equity, operating cash flows, net working capital, total debt, and capital expenditures. Data for economic variables were sourced from the statistical bulletin, a monthly publication by State Bank of Pakistan. The economic variables include inflation (Consumer Price Index), interest rate (6-months T-Bills rate), and

industrial production. Monthly closing values of the Karachi Stock Exchange-100 Index (a value-weighted index of 100 companies) were included as a proxy for the overall market. We hand-collect the non-financial items from the company's annual reports and include the total number of board members, including the executive and non-executive directors, institutional ownership and managerial ownership. These variables are taken as proxy for corporate governance.

2 Econometric Methodology

One of the key assumptions of Classical Linear Regression Model (CLRM) is the correct specification of the equation, both in functional form as well as in variables. Specification of equation is generally investigated by a number of tests, including application of Ramsey's (1969) regression specification error test (RESET) which we apply to test model misspecification or under-fitting of the model applied.

Second important assumption of CLRM is the normal distribution of the data, particularly the residuals. This can be explored with the help of graphical presentation of the residuals and their skewness. However, formal investigation of normality of residuals was conducted in this study by applying Jerque-Bera (1990)-(JB) test.

Third assumption of CLRM is the absence of serial correlation in the variables of interest. Serial correlation is tested with the help of Durbin-Watson (DW) (Durbin & Watson, 1950) statistic. DW statistics value lies between 0 and 4. A value close to zero indicates a highly positive serial correlation and a value close to 4 is indicative of high negative correlation and value around 2 indicates no serial correlation. DW is given by the following equation:

$$d = \frac{\sum_{t=1}^n \hat{\mu}_t - \hat{\mu}_{t-1}}{\sum_{t=1}^n \hat{\mu}_t^2}$$

Where:

$$\mu_t = \rho \mu_{t-1} + \varepsilon_t, |\rho| < 1$$

Another important assumption of ordinary least square is that the variance of residuals should not change over time. Conventionally, it is tested using a number of tests, including the application of Park test (1966) and White (1980) Heteroscedasticity test, which we used in this study. White test is specified with cross terms as well as without cross terms.

2.1 Determinants of cash holdings

2.1.1 Firm-specific variables

To identify and analyze the determinants of cash holdings for the Pakistani corporate firms, we use a basic regression model suggested by Opler et al. (1999), Pinkowitz & Williamson (2001) and Kim et al. (1998), Drobetz & Gruninger (2007), Hardin, Highfield, Hill & Kelly (2009). The dependent variable is the cash-to-asset ratio. The model is described as follows:

$$CASH_{it} = \beta_0 + \beta_1 \ln(SIZE_{it}) + \beta_2 MB_{it} + \beta_3 CF_{it} + \beta_4 NWC_{it} + \beta_5 LEV_{it} + \beta_6 CAPEXP_{it} + \beta_7 IS_{it} + \varepsilon_t \dots (4.1)$$

Where:

$CASH_{it}$ = cash divided by the book value of net assets (cash-asset ratio of firm i at time t)

$\ln SIZE_{it}$ = Natural Logarithm of total assets

MB_{it} is the Market-to-Book ratio and is calculated by the following formula:

$$MB_{it} = \frac{\text{Book value of asset} - \text{book value of equity} + \text{market value of equity}}{\text{book value of total assets}}$$

Cf_{it} = Cash flow measured as: $\frac{\text{operating income} + \text{depreciation}}{\text{total assets}}$

NWC_{it} = Net working capital measured as: $\frac{\text{current assets} - \text{current liability} - \text{cash}}{\text{total assets}}$

LEV_{it} = Leverage measured as: $\frac{\text{long term debt} + \text{short term debt}}{\text{total assets}}$

CAPEXP_{it} = Capital expenditure measured as: $\frac{\text{Changes in assets} + \text{depreciation}}{\text{total assets}}$

IS_{it} = Standard deviation of cash flows

2.1.2 Determinants of cash holdings using Firm-specific and Industry Dummies

In this study, we have used the pooled regression model in the first instance. The assumption of this constant coefficient static panel regression model is that all cross-sectional units operate in the similar conditions and, while investing in liquid assets, have similar expectations and preferences in terms of risk and return with respect to liquid asset holdings. In order to test this assumption of the model, we employed the restricted F-Test which led to the rejection of the prior assumption. This leaves us with the option of either going for the “Fixed-Effects” or “the Random-Effects” model. Both the models have their own costs and benefits in terms of their application and utility. Fixed effects model can prove to be costly as it may lead to the loss of considerable number of degrees of freedom while constructing dummy variables for the model. On the other hand, the drawback of the random-effects model is that it may suffer from the inconsistencies in estimates that may arise from correlations among individual effects and other dependent variables (Shah 2011; Greene, 2006). This necessitates choosing one of the models for our analysis. Hausman (1978) developed a formal test that helps to choose which model would fit to the data more than the other. The null hypothesis of the test is that there is no systematic difference between the estimators of the random effects and the fixed effects. In case of the rejection of the null hypothesis the fixed effects models are preferred over the random-effects model. The result of the test is a vector of k dimension, distributed as chi-square (k). In our case, the chi-square value of the test statistics is 64.555 (reported in Table 5.4) with the corresponding p-value of 0.00 and indicates the preferable use of the fixed effects model in our further analysis.

To examine the firm-specific and industry-specific effects of differences in corporate cash holding and to test the hypotheses developed in an earlier section of the study, we use a dummy variable in the regression equation (1) that takes a value of one for an industry and zero for all other industries. There are 15 industries in the sample of firms. Hence, 15 industry dummies were used, with the following augmented equation.

$$CASH_{it} = \beta_0 + \beta_1 \ln(SIZE_{it}) + \beta_2 MB_{it} + \beta_3 CF_{it} + \beta_4 NWC_{it} + \beta_5 LEV_{it} + \beta_6 CAPEXP_{it} + \beta_7 IS_{it} + \sum_{i=1}^{15} \beta_i D_i + \varepsilon_t \dots (2)$$

Where D_i is a dummy variable for i th industry and that takes value of one for an industry i and zero for all other industries. This dummy variable is constant over time and varies only from industry to industry. This dummy variable attempts to capture industry differences in terms of needs for cash holdings for firms belonging to different industries. Other variables have the same meaning as explained in equation (1). To examine the firm specific effects and unobserved heterogeneity associated with individual firms, the dummy variable takes on a value of one for a firm i and zero for all other firms. This dummy variable is constant over time and varies only for individual firms. We test the individual firm's fixed effects on the basis of the assumption that management styles, organizational cultures, capital structures, debt levels and, above all, risk and return preferences for liquid asset holdings are different among firms.

2.1.3 Determinants of cash holdings and Effect of Group Affiliation

To examine if group-affiliated and non-group businesses have different cash holding patterns, we divide the firms into two groups—group affiliated and non-group businesses. We use a dummy variable that is equal to one of a group-affiliated firm and zero for non-group businesses. We identify 30 business groups in our sample of firms. The augmented regression equation (3) is expressed as follows:

$$CASH_{it} = \beta_0 + \beta_1 \ln(SIZE_{it}) + \beta_2 MB_{it} + \beta_3 CF_{it} + \beta_4 NWC_{it} + \beta_5 LEV_{it} + \beta_6 CAPEXP_{it} + \beta_7 IS_{it} + \beta_1 D_1 + \varepsilon_t \dots (3)$$

Where D1 is a dummy variable that is equal to one for a firm belonging to a group and zero for all other non-group firms. This dummy variable is constant over time and varies only for group firms. All other variables have the same meanings and definitions as explained in equation (1).

3 Corporate governance

Firm's board of director's main fiduciary duty is to monitor and evaluate the decisions of the firm's top management. Key factor to the effectiveness of the board is the structure (size and independence) of the board itself. Jensen (1993) and Lipton & Lorsch (2006) posit that large boards tend to be less effective than small boards. The authors argue that when boards become very large, agency problems (such as director free-riding) increase and the board tend to become more symbolic and loss effectiveness in. For the purpose of empirical analysis, we include several corporate governance variables, namely managerial ownership, institutional ownership and board size. We measure managerial ownership as the ratio of common stock held by directors to the total shares outstanding. We also use a similar definition for the variable "institutional ownership" as the ratio of shares that institutions own in the firm and divide that number by the total number of shares outstanding. Following Yermack (1996), Harford, Mansi, & Maxwell (2008), we also use "Board size" and is measured as the number of the directors on the board. Since board size is highly correlated with the size of the firm, we divided "board size" by the log of total assets. Yermack (2006) reports that smaller board is more efficient as decision-making in such boards is more smooth and timely. Another variable used in this study is "board independence" measured by total number of independent directors divided by the total number of directors.

3.1 Estimated Model

This section examines the relation between corporate governance and corporate cash holdings with various firm-specific control variables. For this purpose we follow Petersen (2006) pooled regression model. The independent variables are the various governance-related proxies discussed

above. The firm-specific variables used in first research question are the control variables in the model.

$$CASH_{it} = \beta_0 + \beta_1 MO_{it} + \beta_2 IO_{it} + \beta_3 BS_{it} + \beta_4 BI_{it} + \beta_5 \ln(SIZE_{it}) + \beta_6 MB_{it} + \beta_7 CF_{it} + \beta_8 NWC_{it} + \beta_9 LEV_{it} + \beta_{10} CAPEXP_{it} + \beta_{11} IS_{it} + \varepsilon_t \dots (4)$$

Where:

CASH_{it} = cash divided by net asset (cash-asset ratio)

MO_{it} = Managerial ownership

IO_{it} = Institutional ownership

BS_{it} = Board size. It is the number of directors on the board of directors

BI_{it} = Board independence. It is the number of independent directors on the board of directors

SIZE_{it} = Natural Log of total assets

MB_{it} = Market-to-Book ratio and is measured using the following formula:

$$MB_{it} = \frac{\text{Book value of asset} - \text{book value of equity} + \text{market value of equity}}{\text{book value of total assets}}$$

CF_{it} is the cash flow and is measured using the following formula:

$$CF_{it} = \frac{\text{Operating income} + \text{depreciation}}{\text{total assets}}$$

NWC_{it} is the Net Working Capital and measured as:

$$NWC_{it} = \frac{\text{Current assets} - \text{current liability} - \text{cash}}{\text{total assets}}$$

LEV_{it} is the firm's leverage ratio and measured as:

$$LEV_{it} = \frac{\text{Long term debt} + \text{Short term debt}}{\text{total assets}}$$

CAPEXP_{it} is the firm's capital expenditure and measured as:

$$CAPEXP_{it} = \frac{\text{Changes in fixed assets} + \text{depreciation}}{\text{total assets}}$$

IS_{it} = Standard deviation of cash flow for firms

4 Economic uncertainty and corporate cash holding behavior

4.1 Cross-sectional distribution of the cash-to-asset ratio

To examine linkages between volatility in macroeconomic conditions and the cross-sectional distribution of the cash holdings, we employ the following model:

$$Disp_t(C_{it}/TA_{it}) = \mu_0 + \mu_1 \tau_t^2 + \varepsilon_t \dots (5)$$

Where:

$$Disp_t(C_{it}/TA_{it}) = \text{Standard Deviation of the cross-sectional dispersion of firms' cash-to-asset}$$

ratio at time t.

τ_t^2 stands for the measure of macroeconomic uncertainty at time t.

We hypothesize higher levels of cross-sectional dispersion in the cash-to-asset ratio at times of macroeconomic uncertainty and, hence, expecting a negative sign on the coefficient. The conditional variances of each of uncertainty variables are estimated with a Generalized Auto Regressive Conditional Heteroskedasticity (GARCH) model, where the mean equation is a

firstorder auto regression, allowing for ARMA errors. Each GARCH model's estimated conditional variance series, is then employed in a revised version of Equation (3).

$$Disp_t(C_{it}/TA_{it}) = \gamma_0 + \gamma_1 \hat{h}_t + \varepsilon_t \dots (4)$$

Where:

\hat{h}_t = Measure of macroeconomic uncertainty captured by the conditional variances of four variables, namely, returns on the Karachi Stock Eexchange-100 Index, industrial production, Consumer Price Index and interest rate, respectively, evaluated at time t.

Through this model, it is possible that the dispersion in the cash holding ratio across firms can be directly related to the proxies of volatility in the macroeconomic environment.

4.2 Proxies of economic uncertainty

Proxies that are used in this study for macroeconomic uncertainty are from the conditional variances of KSE-100 Index returns, the index of industrial production, the rate of consumer price inflation (CPI) and interest rate. These four measures encompass different elements of the macroeconomic uncertainty. The conditional variances of each economic variable were obtained as the residuals from the Generalized Auto Regressive Conditional Heteroskedasticity (ARCH) model augmented with Auto Regressive and Moving Average (ARMA) model.

5 Effect of excess cash holdings on investments

The optimal level of cash a firm can hold in her balance sheet can be determined from the regression equation (2) while to examine the effect of excess cash on the firm's capital expenditures we use a measure of excess cash calculated from the residuals of the equation (2). Excess cash held by a firm is thus the difference between actual cash holdings and the cash holdings predicted by the model. The effect of excess cash on spending pattern is explained by how capital expenditure in year t+1 is related to positive excess cash in year t. We separate

firmyears into quartiles on the basis of positive excess cash. In each quartile, we distribute the firms into high Market-to-book (MB) ratio and low market-to-book ratio. If MB ratio can be used as a proxy for the presence of profitable growth opportunities the agency cost of the managerial discretion are small in high MB ratio firms as compared to the low MB ratio firms. We compare mean capital expenditure values of high MB ratio, firms with the low MB ratio, firms in each quartile and also compare mean capital expenditure values across quartiles in the same MB ratio levels.

Chapter 5

Results and Discussion

1 Summary Statistics and Unit-root test

Descriptive statistics for cash-to-asset ratio and other explanatory variables for all firms, for the time period from 1998 to 2010 are provided in Table 5.1. As shown in the table, the median value of cash-to-asset ratio on an annual basis is 0.0141630 and the mean value of the ratio is 0.0499775 with a standard deviation of 0.108163. These values indicate considerable differences in patterns of cash holdings across industries. This table, thus provides initial evidence that some differences in the patterns of cash holdings across industries may exist. However, these are univariate results and other firm-specific and industry-specific variables that could have an impact on the firm's optimal level of cash holdings, have not been controlled in the calculation of these values. Consequently, the next step is to control for such variables in the regression analysis to arrive at robust conclusions on determinants of corporate cash holdings.

Table 5.1 A
Descriptive Statistic of cash-to-asset ratio and other variables

	Mean	Median	Maximum	Minimum	Std. Dev.
Cash-to-asset ratio	0.0499775	0.0141630	0.867831	-0.15596	0.108163
Size	2.963862	2.942653	4.989334	0.35679	0.670285
Market –to-book ratio	1.217091	0.941497	34.99403	-3.62714	1.410263
Cash Flow	0.182551	0.100908	134.7695	-2.2538	2.781646
Net Working Capital	-0.11965	-0.04659	0.97312	-2.01756	0.527408
Leverage	0.800185	0.661616	1.9154	0.013902	1.005277

Capital Expenditure	0.14988	0.06972	3.1293	-4.6695	2.766322
Cash Flow Sensitivity	144.4691	31.3422	8629.678	0	500.635
Corporate Governance variables					
Board Size	8.263889	8	16	7	1.781982
Board Ownership	0.169264	0.08	0.868	0	0.2071
Institutional Ownership	0.169693	0.14	0.851	0	0.133107
Board Independence	0.607504	0.636	0.929	0.1	0.203846

Table 5.1B provides results for the panel unit root test. Because the data is in the panel form so panel unit root test is considered with higher explanatory power than that of the simple unit root test. Theoretically panel unit root test is multiple series applied to panel data. In panel data structure, multiple series are generated from a single series from the cross sectional units. Using EViews software, we have computed the panel unit root tests of Levin, Lin & Chu (2002), Breitung (2000), Im, Pesaran & Shin (IPS) (2003), Fisher-Type tests using ADF test (Maddala & Wu, 1999; and Choi, 2001)). As reported in the Table 5.1B, all results, as shown by the p-values less than 1 percent, indicates the absence of a unit root in the data as the Levin, Lin and Chu (2002), IPS, and Fisher test rejects the null hypothesis of unit.

Table 5.1B: Panel Unit Root test

	Levin, Lin & Chu t (LLC)*	Im, Pesaran and Shin (IPS)Wstat	ADF - Fisher Chi- square
cash to asset ratio	-62.667*	-19.8254*	1089.72*
Size	-27.4443*	-4.36193*	596.580*

Market to Book ratio	-173.546*	-20.4971*	789.688*
Cash Flows	-32.0767*	-16.676*	1015.86*
Net Working Capital	-27.586*	-10.4591*	814.463*
Leverage	-77.0714*	-12.1282*	672.997*
Capital Expenditure	-116.496*	-31.9216*	1439.02*
Cash Flow Volatility	-1701.78*	-115.626*	822.841*

Note: * indicates significance at 1% level.

Table 5.2 provides mean values of cash-to-asset ratio on quartile basis, arranged on the basis of the size. The firms in the lowest quartile have relatively lower cash holdings (2.88%) and the highest quartile (14.40%). This suggests that the firms in the highest quartile have much higher cash holdings (around five-time high cash holdings) than that of their counterparts in the lowest quartile.

Table 5.2 Mean and Standard Deviation of Cash-to-Asset Ratio on the basis of quartiles

Variable	Observations	Mean	Std. Dev.
FIRST QUARTILE	34	0.028831	0.03983
SECOND QUARTILE	728	0.061643	0.0589
THIRD QUARTILE	1554	0.052306	0.05419

HIGHEST QUARTILE	169	0.144237	0.04108
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Table 5.3 provides summary statistics of cash-to-asset ratio for all firms on a yearly basis. Yearwise distribution of cash ratio provides some rough idea of the variations in cash holdings across time. As shown in the table that the mean value of cash-to-asset ratio is lowest (4.9%) in the year 2001 and highest (8.1%) in 2005. The standard deviation of cash-to-asset ratio is 10.19% in 2001 and 45.78% in 2008. The difference in the variation of the cash to asset ratio may be due to variation in economic and political factors for the sample period.

Tables 5.1A through Table 3 provides first instance of evidence that there are important differences in the cash holding patterns of firms across time, size and industry. However, these are univariate results and we have not controlled for other firm-specific characteristic. Next sections examine these factors in the more robust econometric specifications.

Table 5.3
Year-wise Cash-to- Asset ratio

Year	Mean	Standard deviation
2000	0.057324	0.137176
2001	0.049299	0.1019446
2002	0.065648	0.1744179
2003	0.058593	0.1437701
2004	0.072122	0.2062233
2005	0.081793	0.2310467
2006	0.062892	0.1569612
2007	0.052063	0.1181363
2008	0.071722	0.457841

2 Determinants of cash holdings

Evaluation of estimated mode:

This section reports the empirical results of the determinants of corporate cash holdings using firm-specific factors specified in the regression equation (4.1). The dependent variable is the cash-to-asset ratio and the results are provided in Table 5.4. Additionally, the Jerque-Bera test statistics for the normality of residual test are also reported in the table. The null hypothesis of the Jerque-Bera test is that the data is normally distributed. The test statistics are 0.745 with a corresponding p-value of 0.730. The p-value indicates that we fail to reject the null hypothesis of normality of data. Further, the Durbin-Watson test statistics is 1.898 which is close to the value of 2.00 and shows that the serial correlation problem is not severe. We also conducted White's Heteroscedasticity test and results are reported in the table. F-test value of 0.53 with corresponding p-value of 0.370 fails to reject the null hypothesis that the series is homoscedastic. Finally, Ramsey test statistics are also reported in the table. The p-value of 0.460 fails to reject the null hypothesis of no specification error in our model.

Interpretation of estimated model: Empirical results, as reported in Table 5.4, show that the coefficients of most of the variables are consistent with the theoretical predictions. For the purpose of looking at whether or not the transactional motive is well explained, we investigate the coefficient of the firm size and net working capital. The coefficient of the firm size is negative and statistically significant, indicating that cash to asset ratio of the Pakistani firms is affected by the size of the firm. This result is consistent with some of the theories such as information asymmetry theory, the financial distress hypothesis and the transaction costs hypothesis that suggests that the higher fixed processing fee for obtaining external financing discourages smaller firms to go for external financing and hence prompting them to hold more liquid assets. Nevertheless, these results are not in line with the argument of Opler et al (1995) that larger firms have more capacity to accumulate cash since they are presumably more profitable.

The coefficient of net working capital can affect either negatively or positively on corporate cash holdings. In Pakistani corporations, coefficient of net working capital is negative, but statistically

not different than zero, which indicates that firms with higher levels of networking capital tend to hold less cash. In other words, the more a firm holds networking capital the less cash it needs since other current assets are cash substitutes and can be converted to cash. This result is consistent with some of the earlier studies such as Islam (2012), Noguera & Pech (2012). On the basis of these results we can say that Pakistani firm's cash to net asset ratio is closely related to the transactional motive, as indicated by the negative signs on variables of the firm size and net working capital.

The proxy for the precautionary need used in this study is the volatility of cash flow, measured as a standard deviation of operating cash flows. The coefficient of this variable is positive and statistically significant, which suggests that Pakistani companies are sensitive to the volatility of cash flow and that firm's cash holdings are highly influenced by a precautionary need. These results are consistent with Diamond (1984) and Stiglitz & Weiss (1981) and Shah (2011). According to these studies, the firm's credit quality is determined by the information asymmetry between the firm and its lender. The higher the firm information asymmetry between the lender and the firm the more difficult it will be to assess the credit quality of the firm. Organizations hold larger amount of cash in times of uncertainty. They can survive in times of tight credit by using internal funds available to finance positive NPV projects. Where financial markets are efficient firms can generate cash from the market to bridge the gap caused by unexpected fluctuation of cash flow, but firms have to hold cash where markets are not efficient in order to meet the unexpected gap between cash inflows and outflows.

For Pakistan the corporate cash holdings can also be explained by the precautionary motive. Corporate cash holdings are positively related with the leverage, as shown by a positive coefficient of the variable "Leverage". This result is consistent with the study of Guney et al. (2007). Given the high probability of financial distress and bankruptcy associated with higher leverage, firms will be tempted to hold higher levels of cash to minimize the risk of costly bankruptcy. Further, the agency costs of free cash flow (Jensen, 1986) can also increase cost of external financing. The legal environment of a country can also compound or otherwise reduce the cost of this type of agency problem. Porta, Silanes, Shliefer & Vishnay (1997, 1998) argue that the severity of the agency cost depends on the degree of the legal protection available to outside investors,

particularly creditors, which has implications for firm's ability to raise external financing. Hence, in a country where legal protection for external providers of funds is poor, expected agency costs will be higher which would severely limit firm's access to external finance. In such environment, firms are more likely to accumulate large cash balances to guard against not only financial distress, but also to mitigate high external financial costs. In developing markets like Pakistan, where legal protection for investors is poor we expect firms to have positive leverage coefficient with cash holdings.

Relationship between cash holdings and growth of the firm, measured by market to book ratio, is positive and statistically significant. This shows that high growth organization holds larger amount of cash in order to ensure that they can realize expected future benefits, even if the external capital is costly or is not available externally. These findings are consistent with a study by Kim et al. (1998) and Ferreira & Vilela (2004), and Ozkan & Ozkan (2004).

Next, we consider the coefficient for the capital expenditure which has a statistically significant negative relationship to the firm's cash holdings. This result is consistent with the pecking order theory which suggests a negative relationship for the capital expenditure coefficient as substantial capital spending tend to drain out cash balances. The negative sign can also be explained by the precautionary motive. Firms that acquire tangible long-term assets can use them as collaterals to obtain loans from the market, which can reduce the need for cash holdings (Noguera & Pech, 2012). However, the results are not in line with the trade-off theory which posits a positive relation for the coefficient since firms with high capital spending tend to maintain higher levels of cash balances to guard against higher transaction costs associated with external financing and also as opportunity costs of insufficient resources. The coefficient for the cash flows, used as a proxy in this study as a financing motive, is positively related with the corporate cash holdings of the firm. It means organizations having larger cash flows hold larger cash in their balance sheet. This positive sign for the cash flow variable is also consistent with the pecking order theory. This may suggest and support the supposition that credit market frictions can be a source of high correlation between cash holding and the cash flow of the firm. In summary, empirical results indicate that the cash holdings of Pakistani firm increases with increase in cash flow/ net asset, Market to book

ratio and volatility of cash flows. Net working capital, leverage and capital expenditures are negatively related to corporate cash holdings of the firm.

Table 5.4
Determinants of corporate cash holding: Regression using only firm variables

Variables	Coefficient	Std. Err.	t-stat	Prob.
Size	-0.0311904	0.00654	-4.77	0.000
Market-to-book ratio	0.0062674	0.001537	4.08	0.000
Cash flows	0.01051	0.004068	2.58	0.010
Net Working Capital	-0.0001502	0.003603	-0.04	0.967
Leverage	0.0012746	0.00244	0.52	0.601
Capital expenditure	-0.0088975	0.004039	-2.2	0.028
Cash flow volatility	7.80E-06	3.79E-06	2.06	0.040
Constant	0.1303008	0.020094	6.48	0.000
D-W test	1.898	Jerque-Bera	0.745	0.730
N	2321	White's Hetro. Test	0.53	0.370
Adj R-sq.	0.407	Ramsey Test		0.460
	F-stat	63.50	Prob. (F-test)	0.000
		Haussmann test	64.555*	

Note: * indicates significance at 1% level. Dependent variable is the cash-to-asset ratio. All the dependent variables are defined in the Table 5.1

2.1 Industry effects using industry-specific dummy variable

We consider whether there is any industry effect in terms of corporate cash holdings. For this purpose, we include a dummy variable for each industry in equation (4.1) along with all other variables. The dummy variable takes a value of 1 for a particular industry and takes value of 0 for all other industries. The results of the augmented equation (4.1) are reported in Table 5.5. As the table shows that coefficients for some of the dummy variables are significant indicating that there is some industry differences in terms of cash holding patterns for the firms. Coefficients for other variables have the same signs and significance as reported in Table 5.5.

In addition to examining the firm-specific, industry-specific and group-specific effects on the cash-holding patterns for the firms, we also examine whether cash holding behavior also differs over time. For this purpose, we include a dummy variable in equation (1) that takes on a value of one for a year and zero for all other years. Hence we use 11 dummies to represent each year of the sample. This dummy variable varies over time but remains constant for a firm. Results for the dummy variable regression the equation are reported in Table 5.6. Results indicate that the coefficient for the dummy variable is not statistically significant, suggesting that there are no differences in the patterns of cash holdings over time.

Table 5.5 Regression using firm variables and industry dummies

Variable	Coefficient	Std. Err.	t-stat	Prob.
Size	-0.1101376	.0275673	-4.00	0.005
Market to Book Ratio	.1603596	.0108678	14.76	0.000
Cash Flows	-0.1360372	.0381532	-3.57	0.000
Net Working Capital	0.3313054	.0256783	12.90	0.000
Leverage	0.1460307	.019345	7.55	0.005
Capital Expenditure	0.1296467	.0380404	3.41	0.000

Cash Flow Volatility	0.059342	.038040	1.56	0.076
D1	0.000095	.0000342	2.778	0.003
D2	-0.128462	.00277836	-46.236	0.000
D3	0.0527536	.00373979	14.106	0.005
D4	0.0452533	.0303604	1.49	0.136
D5	0.0510905	.0272077	1.88	0.061
D6	0.0358691	.0319629	1.12	0.262
D7	-0.0118836	.0308667	-0.38	0.700
D8	0.0336024	.031824	1.06	0.291
D9	0.0742279	.0299951	2.47	0.013
D10	0.0463004	.0274206	1.69	0.091
D11	0.0217389	.0339537	0.64	0.522
D12	0.0300217	.0319949	0.94	0.348
D13	0.0099483	.0287883	0.35	0.730
D14	-0.0138772	.0298475	-0.46	0.642
D15	-0.0034529	.0403706	-0.09	0.932
Adj. R-squared	0.4731	F-stat	32.84	0.000

Note: Dependent variable is the cash-to-asset ratio. All the dependent variables are defined in the Table 5.1. We include a dummy variable for each industry in the equation (4.1) along with all other explanatory variables. The dummy variable takes a value of 1 for a particular industry and takes value of 0 for all other industries.

Table 5.6
Determinants of Corporate Cash Holdings: Regression for time dummies

Variable	Coefficient	Std. Error	t-Statistic	Prob.
Size	0.009772	0.005854	1.669351	0.0952
M-B ratio	0.031269	0.002433	12.853	0.000
Net Working Capital	0.020215	0.005857	3.451169	0.0006
Leverage	0.001351	0.004414	0.306095	0.7596
Cash Flow Sensitivity	1.98E-05	7.80E-06	2.540641	0.0111
Capital Expenditure	-0.042455	0.00875	-4.85202	0.000
Cash Flow	0.044886	0.008769	5.118689	0.000
D1	-0.012754	0.021516	-0.592749	0.5534
D2	-0.015785	0.021844	-0.722596	0.470
D3	-0.01193	0.021869	-0.545497	0.5855
D4	-0.004065	0.021771	-0.18673	0.8519
D5	-0.022369	0.021564	-1.037336	0.2997
D6	0.001296	0.021677	0.059764	0.9523
D7	-0.009743	0.021249	-0.458524	0.6466
D8	0.002485	0.021546	0.115337	0.9082
D9	0.008247	0.021226	0.388549	0.6976
D10	-0.015017	0.021608	-0.694947	0.4872
D11	0.003615	0.021595	0.167399	0.8671
Adjusted R-squared	0.4449	Durbin-Watson stat	1.964244	

Note: Dependent variable is the cash-to-asset ratio. All the dependent variables are defined in the Table 5.1. We include a dummy variable in the equation (4.1) that takes on a value of one for a year

and zero for all other years. Hence we use nine dummies to represent each year of the sample. This dummy variable varies over time but remains constant for a firm

2.2 Effect of group affiliations on corporate cash holdings

In addition to examining the firm-specific and industry-specific effects on the cash-holding patterns for the firms, we also examine whether the firms belonging to various groups have different cash holding patterns than the non-group firms. For this purpose, we include a dummy variable in the equation (1) that takes on a value of one for group-affiliated firms and zero for non-group firms. There were 30 groups in the sample firms. We used one dummy variable that represented all the firms affiliated to one of these groups. Results for the dummy variable regression the equation (3) are reported in Table 5.7. Results indicate that the coefficient for the dummy variable is not statistically significant, suggesting that there are no differences in the patterns of cash holdings between the group-affiliated and the non-group businesses.

Table 5.7 Regression using dummy variable with group affiliations

Variable	Coefficient	Std. Error	t-Statistic	Prob.
Cash Flows	-0.194994	0.03105	-6.279914	0.000
Net Working Capital	0.249435	0.021111	11.8155	0.000
Capital Expenditure	0.190721	0.031013	6.149723	0.000
Cash Flow Sensitivity	2.66E-05	2.71E-05	0.983174	0.326
LEVERAGE	0.120102	0.015402	7.797741	0.000
Market to book ratio	0.091574	0.008684	10.54568	0.000
D1	-0.008241	0.068786	-0.119814	0.905
D2	-0.015912	0.064394	-0.247105	0.805
SIZE	-0.041553	0.020573	-2.019719	0.044
CASH-ASSET(-1)	0.711081	0.01879	37.84282	0.000

CASHASSET(-2)	-0.44441	0.021884	-20.30788	0.000
CASHASSET(-3)	0.265948	0.019167	13.87503	0.000
Adjusted R-squared	0.447962			
Durbin-Watson stat	1.825592			

Note: Dependent variable is the cash-to-asset ratio. All the dependent variables are defined in the Table 5.1. We include a dummy variable in the equation (1) that takes on a value of one for group-affiliated firms and zero for non-group firms. There were 30 groups in the sample firms.

We used one dummy variable that represented all the firms affiliated to one of these groups.

To ensure that results for the determinants of corporate cash holdings are robust to alternative specifications, we use also use an alternative methodology, System Generalized Methods of Moment (system GMM) following Shah (2011), as a robustness check and for comparison purposes. Bond (1991) argues that, given the stochastic nature of the individual firm-specific effects (λ_i), they are correlated with the firm's cash-to-asset ratio. The System GMM, proposed by Arrelano & Bover (1995) overcomes many of the inefficiencies of the Ordinary Least Squared (OLS) and is considered superior to other forms of GMM because of their significant small finite sample bias and good precision in parameter estimates. Hence we also apply System

GMM model to our data as an alternative to our fixed effect panel model. Results of the system GMM are reported in Annexure A. As shown by the table that results of system GMM are same as those of the fixed effects model.

3 Determinants of corporate cash holdings (corporate governance variables)

This section of the study provides results for analyzing corporate governance variables on the patterns of corporate cash holdings. Holding cash assets is a decision which is very much related with the corporate governance. According to agency theory, managers have the tendency to use

excess corporate cash to further their personal benefits. Thus managers have strong tendency to hold excess cash in the firm's balance sheet. Weak governance further encourages excess cash holdings (Dittmar et al., 2003, Ferreira & Vilela 2004), and Guney et al., (2003). Excess cash holdings may encourage corporate managers to make wrong investments, that is, making investments in projects having negative NPV or using the excess cash for empire building, which will lead to harming the interests of the shareholders.

The variables used in this study to proxy for corporate governance is board structure (board size and board independence) and ownership structure (institutional ownership and managerial ownership). Board effectiveness plays an important role in the corporate cash holding. An effective board, on one hand, can reduce information asymmetry that will result in increasing a firm's fund raising capabilities from external sources which implies a negative relation between cash holdings and board effectiveness (Ozkan & Ozkan, 2004). On the other hand, an effective board can provide better protection to shareholder's interests. In literature, larger board size indicates less effective monitoring. The results for the regression equation (2) are reported in Table 5.8. As shown in the table that the coefficient for the board size is negative but not significantly different from zero. This result is in line with the finance literature that as the size of the board decreases, the effectiveness of the board increases and this leads to a tendency of the managers to hold optima cash holdings.

Table 5.8
Determinants of corporate cash holdings (corporate governance variables)

Variable	Coefficient	Std. Error	t-Statistic	Prob.
Managerial ownership	-0.08255	0.043903	-1.88024	0.060
Board size	-0.00569	0.005086	-1.11786	0.264
Institutional ownership	-0.11468	0.062894	-1.82337	0.068
Board independence	-0.00092	0.040591	-0.02268	0.989
SIZE	-0.0471	0.015718	-2.996487	0.003

Market to book ratio	0.02528	0.007933	3.186742	0.001
Cash Flows	0.007906	0.069849	0.113191	0.909
Net Working Capital	0.076174	0.012368	6.15875	0.000
Leverage	0.033734	0.017642	1.912128	0.056
Cash Flow Sensitivity	-5.82E-06	1.36E-05	-0.42847	0.668
Capital Expenditure	-0.01345	0.032721	-0.41105	0.682
C	-0.08372	0.065978	-1.26888	0.205
CASH-ASSET(-1)	0.360658	0.040192	8.973262	0.000
CASH-ASSET(-2)	0.169993	0.039189	4.337736	0.000
Adjusted R-squared	0.323275	F-statistic		22.056
Durbin-Watson stat	1.887465	Prob. (F-statistic)		0.000

The second variable used in this study is the ownership structure. The coefficient for the managerial ownership, as reported in the table, is negative and statistically significant at ten percent level. According to interest alignment hypothesis, the conflict of interest between managers and the shareholders are less likely to occur when more company shares are owned by the managers. This may force the managers to hold the required amount of cash and avoid holding excess cash. The interest alignment hypothesis, therefore, suggests that there is a negative relationship between managerial ownership and corporate cash holdings. The result of this study is, therefore, in line with the interest alignment hypothesis.

Finally, the coefficient for the institutional ownership is also statistically significant at the ten percent level, indicating that the institutional ownership may be a relevant factor in explaining corporate cash holding patterns for Pakistani firms. The marginal significance of the results for

ownership variable may be quite understandable as the role of the institutions in the corporate governance is very limited, almost non-existent in the Pakistan's corporate sector.

4 Economic uncertainty and corporate cash holdings

Table 5.9 reports results for the relationship between macroeconomic uncertainty and variation in cross-sectional dispersion of cash-to-asset ratio of corporate firms.

Table 5.9
Regression of Economic uncertainty and variation in corporate cash holdings

Variable	Coefficient	Std. Error	t-Statistic	Prob.
Industrial Production	-0.033409	0.016522	-2.02211	0.099
KSE-100 Index	5.960692	10.11073	0.589541	0.577
Interest Rate	-0.202377	0.052577	-3.849165	0.008
CPI	-0.33286	0.727615	-0.45747	0.663
C	0.099038	0.041178	2.405126	0.052
R-squared	0.733	D-Watson stat	2.056005	
Adj. R-squared	0.610	F-stat	10.0369	
Log likelihood	18.18333	Prob.	0.009	

Note: KSE and CPI stands for Karachi Stock Exchange and Consumer Price Index, respectively.

For measuring macroeconomic uncertainty, we use four different proxies that include variation in Industrial Production, interest rate, inflation (CPI) and stock market (KSE-100 Index).

Variation in overall industrial activity is measured through variation in Industrial Production (IP); variation in overall financial system is measured through variation in interest rate while financial market uncertainty was measured through variations in the returns of Karachi stock market

through the KSE-100 Index. As shown in the Table 5.9, the coefficients for all the proxies, except that of KSE-100 Index, are negative while that of industrial production and interest rate are statistically significant. These results provide support to the hypothesis that uncertainty in macroeconomic variables leads the firm to similar cash holding behavior since uncertainty in the macroeconomic environment can affect manager's ability to predict their future cash flows. This force the managers to act more conservatively and they behave in a similar fashion towards holding cash for future consumption. This leads to narrowing of the cross-sectional dispersion of cash to asset ratio. These results are consistent with a study by Baum et al. (2006) for the US market.

5 Excess cash holdings and capital expenditure

Table 5.10 reports results for the patterns of capital expenditures for firms that have had positive excess cash holdings. The table reports how spending patterns in year t are related to positive cash holdings in year t-1. We compare mean capital expenditure values for high Market-to-Book (MB) ratio and low Market-to-Book ratio firms in each positive excess cash quartile firms and across quartiles.

Table 5.10
Capital expenditure patterns based on excess cash holdings quartiles

	Quartiles based on year t-1 excess holdings			
	1st	2nd	3rd	4th
High Market-to-Book firms	0.104922	0.048683	0.075714	0.052359
Low Market-to-Book firms	0.058683	0.1016	0.067568	0.066769
t-test	0.9566	0.9435	-1.2829	-1.7434

(p-values)	(0.34)	(0.173)	(0.202)	(0.084)
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Opler, Pinkowitz, stulz and Williamson (1999) states that “if the MB ratio is a good measure of the growth opportunities, then our discussion of the agency costs of managerial discretion predicts that these agency costs are small in high MB firms”. As reported in Table 5.11, that we do not find systematic pattern in changes in capital expenditures in excess cash for both high MB and low MB firms. Except fourth quartile, for other quartiles of excess cash, we do not observe significant patterns of spending between high M-B and low M-B firms. In other words, there is no evidence that the capital expenditures are higher for high MB firms as compared to low MB firms. Interestingly, low MB firms in the fourth (highest) quartile spend more than the high MB firms in the same quartile, indicating the higher agency costs for firms in the Pakistan’s market.

Chapter 6

Summary, Conclusion and Recommendations

1 Summary

This study examines the determinants of corporate cash holdings for non-financial firms listed on the Karachi Stock Exchange. Specifically, the study focuses on three main objectives. The first objective is to look at the firm-specific factors that determine the optimal level of corporate cash holdings. Firm-specific factors were used for three motives of holding cash. These include transactional, precautionary and financing motive. For transactional motive, we use two variables, namely, firm size and networking capital. Sensitivity in cash flows was used for precautionary motives and operating cash flows, leverage, capital expenditure and market-to-book ratio was used for financing motive. This analysis was also extended to examining any industry and group affiliations effects on differences in cash holding patterns for corporate firms. The second objective of the study is to analyze the effect of corporate governance on corporate cash holdings. To this end, various corporate governance indicators including board structure (board size and board independence) and ownership structure (managerial ownership and institutional ownership) were used to proxy for the corporate governance indicators. Finally, the third objective is to examine the cash holding behavior under macroeconomic uncertainty. The cash holding behavior was analyzed by cross-sectional dispersion of cash-to-asset ratio while macroeconomic uncertainty was measured using three different macroeconomic factors, including industrial production, interest rate, inflation and KSE-100 Index returns. A separate regression model is used to examine each of these specific objectives of the study.

2 Determinants of cash holdings

The first section of the study provides results for the determinants of corporate cash holdings using firm-specific factors. To examine whether the transactional motive is well explained, the coefficient of the firm size is positive but not statistically significant, indicating that cash to asset

ratio of the Pakistani firms is not affected by firm size. It may be because in Pakistan many large organizations are owned and managed by Government. The managers of these organizations are conservative. They are conscious about the risk factor, that's why they hold large amount of cash in their balance sheet. In Pakistani corporations, coefficient of net working capital is significantly positive, indicating that the length of the cash conversion cycle may have a positive relationship with the higher corporate cash holdings. As the longer conversion cycle suggest that firm keeps more cash in its balance sheet. The length of the cash conversion cycle is related with the holding of the working capital. On the basis of these results, we can say that Pakistani firm's cash to asset ratio is closely related to the transactional motive.

The proxy for the precautionary need used in this study is the volatility of cash flow. The results suggest that Pakistani companies are sensitive to the volatility of cash flow and that firm's cash holdings are highly influenced by a precautionary need. These results are consistent with Diamond (1984) and Stiglitz and Weiss (1981). According to these studies, the firm's credit quality is determined by the information asymmetry between the firm and its lender. Organizations hold larger amount of cash in times of uncertainty. They can survive in times of tight credit by using internal funds available to finance positive NPV projects. Where financial markets are efficient organizations can generate cash from the market to bridge the gap caused by unexpected fluctuation of cash flow, but the organizations have to hold cash where the markets are not efficient in order to meet the unexpected gap between cash inflows and out flows.

Relationship between the corporate cash holdings and growth of the firm shows that high growth organization hold larger amount of cash in order to ensure that they can realize expected future benefits, even if the capital is not available externally. Next, the coefficient for the capital expenditure has a significant negative relationship to the firm's cash holdings. This suggests that organizations finance its capital expenditures with debt. The leverage is also high when the organizations incur capital expenditures. The cash flows, used in this study as a as a proxy for financing motive, is positively related with the corporate cash holdings of the firm suggesting that organizations having larger cash flows hold larger cash in their balance sheet. This result may be indicative of the suggestion that there are credit market frictions that may be a cause for high correlation between cash holding and the cash flow of the firm.

3 Firm and industry effect using firm-specific and industry-specific Dummy Variables

To examine the firm-specific and industry-specific effects in determining the cash-holding pattern for the firm, the study finds no firm-specific effects but industry effects were found to be there in determining the cash holding patterns for the firms of the Pakistani corporate sector. We also examine whether the firms belonging to various groups have different cash holding patterns than the non-group firms. Results indicate that there are no differences in the patterns of cash holdings between the group-affiliated and the non-group businesses.

4 Determinants of corporate cash holdings (Corporate governance Variable)

According to agency theory, managers have the tendency to use excess corporate cash to further their personal benefits. Thus managers have strong tendency to hold excess cash in the firm's balance sheet. Weak corporate governance further encourages excess cash holdings (Dittmar et al, 2003). Excess cash holdings may encourage corporate managers to make wrong investments, that is, making investments in projects having negative NPV or using the excess cash for empire building, which will lead to harming the interests of the shareholders.

The variables used in this study to proxy for corporate governance is board structure and ownership structure. Board effectiveness plays an important role in the corporate cash holding. An effective board, on one hand, can reduce information asymmetry that will result in increasing a firm's fund raising capabilities from external sources which implies a negative relation between cash holdings and board effectiveness. In addition, an effective board can provide better protection to shareholder's interests. In literature, larger board size indicates less effective monitoring. Our result is in line with the finance literature that as the size of the board increases, the effectiveness of the board declines and this leads to a tendency of the managers to hold excess cash holdings. According to interest alignment hypothesis, the conflict of interest between managers and the shareholders are less likely to occur when more company shares are owned by the managers. This

may force the managers to hold the required amount of cash and avoid holding excess cash. The result of our study is in line with the interest alignment hypothesis. Finally, the coefficient for the institutional ownership is not statistically significant, indicating that the institutional ownership may not be a relevant factor in explaining corporate cash holding patterns for Pakistani firms. This may be quite understandable as the role of the institutions in the corporate governance is very limited, almost non-existent in the Pakistan's corporate sector.

5 Economic uncertainty and corporate cash holdings

For the relationship between macroeconomic uncertainty and variation in cross-sectional dispersion of cash-to-asset ratio of corporate firms, the coefficients for all the proxies, except that of KSE-100 Index, are negative while that of industrial production and interest rate are statistically significant. These results provide support to the hypothesis that uncertainty in macroeconomic variables leads the firm to similar cash holding behavior since uncertainty in the macroeconomic environment can affect manager's ability to predict their future cash flows. This force the managers to act more conservatively and they behave in a similar fashion towards holding cash for future consumption. This leads to narrowing of the cross-sectional dispersion of cash to asset ratio.

Our results do not provide evidence that the capital expenditures are higher for high Market-to-Book (MB) firms as compared to low Market-to-Book firms. Interestingly, low MB firms in the fourth (highest) quartile spend more than the high MB firms in the same quartile, indicating the higher agency costs for firms in the Pakistan's market.

6 Policy Recommendations:

This study adds to the finance literature by examining dynamics of corporate cash holding determinants in a developing market like Pakistan. The findings of this study are important to managers as well market regulators. The study highlights the importance of agency problems in Pakistan's corporate firms.

Capital market efficiency and market development

In an efficient market cash is considered as a negative debt but the market imperfections force the companies to hold more cash balances to meet the future needs. Hence, for efficient allocation of resources and to hold optimal levels of cash capital market development becomes imperative.

Macroeconomic uncertainty do cause considerable distortions for firms when efficiently allocating firm's financial resources between long term spending and short term liquidity needs. Results of our study build a strong case for a need to assess overall impact of easing macroeconomic uncertainty and advocate its beneficial aspects to the economy. Consequently, fluctuations in macroeconomic aggregates should be of concern to policy makers.

Given the higher probability of financial distress and bankruptcy associated with higher leverage, firms will be tempted to hold higher levels of cash only when the judicial efficiency is high and creditors can promptly and effectively use the system to sue defaulted firms. However, firms will not prefer holding more liquid assets at times of higher leverage if they are confident enough to bit on the lower probability of the creditors being able to enforce their actions through the judicial system. Previous studies have shown that "judicial efficiency" is one of an important factor whether creditor go for suing firms that have defaulted on their loans. Hence, given the fact that Pakistan is relatively lower in judicial efficiency (Shah, 2011) one could possibly argue that we need to strengthen the judicial system that would protect the interests of the lenders and ensure just system and add in developing debt market.

Development of effective corporate governance mechanism

The importance of strong and effective corporate governance practices and structures on manager's behavior and decisions has increasingly been advocated in finance literature. One of these important decisions relates to cash holding and spending decisions. Effective corporate governance structures can discipline managers in decisions relating to disbursement of excess cash to shareholders and discouraging them from hoarding excess cash or spending it in their empire building. Notwithstanding the various obstacles, unfortunately, the implementation of the corporate governance has not been a success story in Pakistan. We need to revolutionize the

corporate governance implementation and get away with the old school of family-business and a “rubber stamp” board. Moreover, market regulators (SECP and SBP) need to strengthen the implementation of corporate governance codes and increase their role and assume an active monitoring role.

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ANNEXURE A:

System Generalized Methods of Moments (System GMM)

Dynamic panel-data estimation, one-step system GMM

 Group variable: id.....Number of obs.....=.....2208
 Time variable: years.....Number of groups.....=.....221
 Number of instruments = 303.....Obs per group: min.....=.....9,
 Wald chi2 (31) = 727.08 (Prob. 0.000).....avg.....=.....9.99 (max = 10)

	Coef.	Std. Err.	z
-----+-----			
Cash ratio L1	.4752841	.0281295	16.90
size	-.0090476	.0056397	-1.60
mb	.0032142	.0011115	2.89
cf	.0139636	.0039243	3.56
nwc	-.0006732	.0033446	-0.20
lev	.0008888	.0021122	0.42
ce	-.012501	.0038919	-3.21
v_cash	7.72e-06	4.57e-06	1.69
y2	-.0119583	.0060974	-1.96
y3	-.0058829	.0060419	-0.97
y4	-.0106256	.0059767	-1.78
y5	.000074	.0058922	0.01
y6	-.0017979	.0058531	-0.31
y7	-.0098461	.0058311	-1.69
y8	-.0085379	.0058014	-1.47
y9	-.0156728	.005804	-2.70
y10	-.0065933	.005787	-1.14
ind1	.0026025	.0054632	0.48
ind2	.0096045	.0091901	1.05
ind3	.0480716	.0064052	7.51
ind4	.0157899	.0049468	3.19
ind5	.0338566	.0075316	4.50
ind6	.0126448	.0072202	1.75
ind7	.0257582	.0077255	3.33
ind8	.015919	.0061348	2.59
ind9	.0020039	.0065446	0.31
ind10	.0237984	.0076903	3.09
ind11	.0372976	.0072394	5.15
ind12	.0041192	.0065721	0.63

ind13	.0146995	.0067628	2.17
ind14	.0152334	.0115545	1.32
const.	.0373539	.017663	2.11

Note: Y1 to Y11 are time dummies while ind1 till ind14 are industry dummies. Size is natural log of total assets, mb is Market to Book ratio, cf is cash flow, ce is capital expenditures, nwc is net working capital, v_cash is standard deviation of cash flow, lev is leverage.

ANNEXURE A (Continued)

Instruments for first differences equation

Standard

D.(y1 y2 y3 y4 y5 y6 y7 y8 y9 y10 y11 ind1 ind2 ind3 ind4 ind5 ind6 ind7 ind8 ind9 ind10 ind11 ind12 ind13 ind14)

GMM-type (missing=0, separate instruments for each period unless collapsed)

L.(L.chold size mb cf nwc lev ce v_cash y1 y2 y3 y4 y5 y6 y7 y8 y9 y10 y11 ind1 ind2 ind3 ind4 ind5 ind6 ind7 ind8 ind9 ind10 ind11 ind12 ind13 ind14)

Instruments for levels equation

Standard

y1 y2 y3 y4 y5 y6 y7 y8 y9 y10 y11 ind1 ind2 ind3 ind4 ind5 ind6 ind7 ind8 ind9 ind10 ind11 ind12 ind13 ind14

_cons

GMM-type (missing=0, separate instruments for each period unless collapsed)

D.(L.chold size mb cf nwc lev ce v_cash y1 y2 y3 y4 y5 y6 y7 y8 y9 y10 y11 ind1 ind2 ind3 ind4 ind5 ind6 ind7 ind8 ind9 ind10 ind11 ind12 ind13 ind14)

 Arellano-Bond test for AR(1) in first differences: $z = -14.64$ $Pr > z = 0.000$

Arellano-Bond test for AR(2) in first differences: $z = 2.24$ $Pr > z = 0.025$

 Sargan test of overid. restrictions: $\chi^2(271) = 620.49$ $Prob > \chi^2 = 0.000$

(Not robust, but not weakened by many instruments.)

Difference-in-Sargan tests of exogeneity of instrument subsets:

GMM instruments for levels

Sargan test excluding group: $\chi^2(191) = 324.13$ $Prob > \chi^2 = 0.000$

Difference (null H = exogenous): $\chi^2(80) = 296.35$ $Prob > \chi^2 = 0.000$ iv(y1 y2 y3 y4 y5 y6 y7 y8 y9 y10 y11 ind1 ind2 ind3 ind4 ind5 ind6 ind7 ind8 ind9 ind10 ind11 ind12 ind13 ind14)

Sargan test excluding group: $\chi^2(248) = 575.24$ $Prob > \chi^2 = 0.000$

Difference (null H = exogenous): $\chi^2(23) = 45.25$ $Prob > \chi^2 = 0.004$

ANNEXURE 1

Group of Businesses in Pakistan

Group Name	Owning Family	Member companies in the Group
<p>ArifHabib Securities Limited (AHSL): The group is primarily in the brokerage services, investment banking, and financial consultancy services. This group takes its origin from 14th November 1994 as a Public Limited Company.</p>	<p>ArifHabib</p>	<p>ArifHabib Limited – Brokerage House with 75% shareholding</p> <p>ArifHabib Bank Limited – Commercial Bank with 92.68% shareholding</p> <p>ArifHabib Investment Management Limited – Asset Management</p> <p>Company with 62.67% shareholding</p> <p>Pakistan Private Equity Management Limited – Venture Capital Management Company with 85% shareholding</p> <p>Strategic investment include:</p> <p>Pak Arab Fertilizers Limited with 30% shareholding</p> <p>Al Abbas Cement Limited with 10% shareholding</p> <p>Rozgar Microfinance Bank Limited with 19.01% shareholding</p> <p>Takaful Pakistan Limited with 10% shareholding</p> <p>Sweet Water Pakistan Dairies</p>

		<p>(Pvt.) Limited with 16.49 shareholding Sunbiz (Pvt.) Limited with 4.65 shareholding Aisha Steel with 25% shareholding</p>
<p>Atlas Group: This Group established in 1962 with the Shirazi Investments (Pvt) doing business in trading shares and real estate. This Company played primary part in the success of the Atlas Group of Companies.</p> <p>Presently this is a diversified includes trading, engineering, and financial services. It includes seven public limited companies out of which (6) companies are quoted on the Stock Exchanges in Pakistan, and (5) companies are private limited.</p>	<p>Mr. Yousaf Shirazi</p>	<p>Engineering:</p> <p>Atlas Honda Limited</p> <p>Atlas Battery Limited</p> <p>Atlas Engineering</p> <p>Honda Atlas Cars (Pakistan) Ltd.</p> <p>Trading Sector:</p> <p>Shirazi Trading co.(Pvt) Ltd.</p> <p>Honda Atlas Power Product (Pvt.)Ltd Total Atlas Lubricants Pakistan (Pvt)Ltd</p> <p>Financial Sector:</p>

		<ol style="list-style-type: none"> 1. Atlas Bank Limited 2. Atlas Insurance Limited 3. Atlas Capital Market Limited
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		4. Atlas Asset Management Limited
<p>Bestway Group: This group started as a specialist Asian food store in West London in 1962. In 1970's they opened 10 general food stores. Then this Group moved towards wholesale business in late 1970s by opening up cash and carry warehouse in London in 1976. They involved in the cement business in 1995 and set up a cement plant in Pakistan .In the year 2002, this Group acquired a 25.5% stake in United Bank Limited.</p>	Sir Anwar Pervaiz	<ol style="list-style-type: none"> 1. Bestway Cash & Carry 2. United Bank 3. Best-One - Retail Development 4. MAP Trading 5. Bestway Milling 6. Palmbest 7. Bestway Cement 8. Batleys
<p>Chenab Group: established in early 70's. This group involved in the wide range of fabric finishing operations.</p>	Mian Muhar Latif	<p>ChenOne Stores ChenSoft Limited CGI UAE Chenab USA ChenOne Stores</p>

<p>The Dadabhoy started his business in Pakistan at the time of independence in 1947. His role in industrialization of this country is recognized as he was one of those traders who started their entrepreneurship on the call of Mr. Mohammad Ali Jinnah and contributed in the economic growth of Pakistan. At present the third and fourth generation is running the family business.</p>	<p>Mr. Abd1. GhaniDadabhoy 2.</p>	<p>Dadabhoy cement industrieslimited Dadabhoy construction technology limited 3. Dadabhoy energy supply companylimited 4. Dadabhoy sack limited 5. Dadabhoy trading corporationlimited</p>
<p>DewanMushtaq Group: This group has history in business since 1916 from the cottage industry in garments manufacturing in India and then 1918 started establishing business in Karachi. Since 1947 family shifted to Pakistan and started trading in sugar, tea, second-hand clothing, garments and fabrics polyester and equity participation in a private bank.</p>	<p>Dewan Abu BakarFarooqui, Dewan Muhammad YousafFarooqui</p>	<p>Automobile Manufacturing: 1. DewanFarooque Motors Ltd. 2. DewanMushtaq Motor Company. 3. Dewan Automotive Engineering Ltd. 4. Dewan Motorcycles limited. Fiber: Dewan Salman Fiber Limited Sugar : 1.Dewan Sugar Mills Limited 2. Dewan Khoski Sugar Mills Limited Textile: 1. Dewan Mushtaq Textile Mills</p>

		<p>Limited Dewan Farooque Spinning Mills Limited Dewan Textile Mills Limited 4. Dewan Khalid Textile Mills Limited Cement: Dewan Cement Limited</p>
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		<p>2. Dewan Hattar Cement Limited</p>
<p>Gul Ahmed/AL- Karam Group:</p> <p>This group started from the textile industry; history of the group being in business in textiles starts from early 1900's. The group entered in the field of manufacturing in the year 1953. In 1972 listed on the Karachi Stock Exchange, salt, dairy companies and others.</p>		<p>AL-Karam Textile Mills (Pvt.) Limited</p> <p>Amna Industries (Pvt.) Ltd. Pakistan Synthetics company Scattar(Private) Ltd.</p> <p>Dabheji Salt works Lt.</p> <p>Orient Textile Mills Ltd.</p> <p>Pakistan Dairy Products (Private) Ltd. Gul Agencies (Pvt) Ltd.</p> <p>Imran Crown Corks (Pvt.) Ltd.</p> <p>. Gull Ahmed textile Mills</p> <p>. Globe textile mills</p> <p>. Nakashbandia Industries</p> <p>Financial Services:</p> <p>Security Investment Bank</p> <p>Metropolitan Bank</p>

<p>Colony Group: This group has grown and became a leading player. This group has major investments in textile.</p>	<p>Mr. Nasir A. Sheikh</p>	<p>Textile:</p> <p>Colony (Sarhad) Mills Limited</p> <p>Colony (Woolen) Mills Ltd</p> <p>Colony Textile mills Ltd.</p> <p>Colony (Thal) Textile Ltd</p>
<p>Hashoo Group: This group is in hospitality industry in Pakistan since 1972.</p>	<p>Mr. Sadrudin Hashwani</p>	<p>Hotel:</p> <ol style="list-style-type: none"> 1. Marriot Hotel Islamabad 2. Marriot Hotel Karachi 3. Zaver Pearl Continental hotel <p>Gwadar</p> <p>(HHL),(PSL)</p> <p>Oil & Gas:</p> <ol style="list-style-type: none"> 1. Orient petroleum inc, 2. Zaver petroleum co ltd 3. International operations IT (information technology):

		<p>Tejari Pakistan</p> <p>Pharmaceuticals:</p> <p>USP (pharmacopoeia) and Good manufacturing Practices (GMP)</p> <p>Minerals:</p> <p>1.Zaver chemical limited Trading</p> <p>1 Hasan Ali and Company 2 Genesis Trading &Hashoo</p> <p>International pvt limited.</p> <p>Real Estate</p> <p>1. Associated builders (pvt) ltd.</p> <p>Ceramics</p> <p>1.Cera-e-Noor perfection</p> <p>Textile:</p> <p>Regent textile mills</p> <p>Landmark spinning mills</p>
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<p>House of Habib (Habib Group): This group has the history back from 1941 and 1942 with the establishment of Habib Bank Limited and Habib Insurance Co. Ltd.</p>	<p>Mohammed Ali Habib</p>	<p>Sugar:</p> <p>1. Habib sugar mills</p> <p>Automobile:</p> <p>1.Indus Motor Company Limited</p> <p>2.Agriauto Industries Limited</p> <p>3.Thal Limited - Engineering Division</p> <p>Chemicals</p> <p>1. DYNEA Pakistan Limited</p> <p>Construction</p> <p>Baluchistan Laminates Division</p> <p>Noble (Pvt.) Limited</p> <p>Shabbir Tiles and Ceramics Limited</p> <p>Multimedia</p> <p>AuVitronics Limited</p> <p>Packaging</p> <p>1.Pakistan Papersack Corporation Limited</p> <p>2.Thal Limited Jute Division</p> <p>Plastic</p> <p>AuVitronics Limited</p> <p>DYNEA Pakistan Limited</p>
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		<p>Horn Plastics Inc</p>
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		<p>Retail</p> <p>MakroHabib Pakistan Limited</p> <p>Tractor</p> <p>Agriauto Industries Limited</p> <p>Financial</p> <p>Habib Insurance Company Limited</p> <p>Habib investment bank</p> <p>First HabibMubaraba</p>
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<p>Kassim Dada Group: Kassim Dada belongs to Memon family who set up Dada Commercial house in the 19th century. He had business offices in Burmah, South Africa and countries of the Far-East. Dadas had business projects in Pakistan. He had investments in Cement Factory plants, textile mills, cotton and chemical plants. Dadas had held ruling positions in Karachi Stock Exchange.</p>	<p>Kassim Dada</p>	<p>1. DadexEntrite</p> <p>2. Punjab Building Products</p> <p>Major equity in the following Multinationals.</p> <p>Smith Kline</p> <p>Brook Bond</p> <p>Berger Paints</p>
<p>Lakson Group: This group has the chain of McDonald's restaurants in Pakistan. This group has stakes in paper, media, surgical equipment tobacco, chemicals insurance, and cotton, packaging, detergents. They also have business of house-hold items, through joint ventures with leading international conglomerates.</p>	<p>Sultan Ali Lakhani</p>	<p>Accuray Surgical Ltd.-involved in Surgical, Dental, Manicure & Veterinary Instruments</p> <p>Century Insurance Co. Ltd.</p> <p>General Insurance</p> <p>Century Paper & Board Mills Ltd.</p> <p>Paper & Board</p> <p>Century Publications (Pvt.) Ltd. Newspapers & Magazines Clover Pakistan Ltd. Food Product</p> <p>Colgate-Palmolive (Pakistan) Ltd.</p> <p>Detergents, Soaps & Toothpaste</p> <p>Cyber Net Internet Services (Pvt.) Ltd.</p> <p>Internet Service Provider</p> <p>Lakson Business Solutions Limited.</p>

		<p>Software & Web Solutions</p> <p>HasanaliKarabhai Foundation</p> <p>Philanthropic Work</p> <p>Merit Packaging Ltd.</p> <p>Printing & Packaging</p> <p>Princeton Travels (Pvt.) Ltd.</p> <p>Travel Services</p> <p>Broadcasting Media Pakistan</p> <p>SIZA Foods (Pvt.) Ltd. (McDonald's) Quick Service Restaurants</p>
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		<ul style="list-style-type: none"> . Tritex Cotton Mills Ltd. Cotton Yarn . Tetley Clover (Pvt.) Ltd. Tea . lakson tobacco . Company limited
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<p>Nishat Group: This group was established in 1984 and considered a diversified type of business group. This group has well-built involvements in three very important business sectors; that is Financial Services, Cement and Textiles. This Group has investments in Power Generation, Insurance, Paper products and Aviation.</p> <p>.</p>	<p>Mian Mohammad</p> <p>Mansha</p>	<p>Textile:</p> <p>Nishat textiles</p> <p>Nishatchunian Ltd</p> <p>Umer Fabrics</p> <p>Cement:</p>
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		<p>Dera Ghazi Khan Cement Company</p> <p>Financial services:</p> <p>Muslim Commercial Bank</p> <p>Fidelity Investment Bank</p>
<p>Saif Group: This group is one of the leading groups involved in industrial and services corporations. The group operates in textiles manufacturing oil and gas exploration, healthcare services power generation, real estate development, information technology services, and environmental management software development.</p>	<p>Anwar saifullah, saleemsaifullah</p>	<p>Textile:</p> <p>Saif Textile Mills Kohat textile Mills</p> <p>Cement:</p> <p>1. Lucky Cement</p> <p>Saif Holdings Ltd.-It provides consultancy and other related services to the group companies.</p> <p>Oil and Gas:</p> <p>Green Fuels (Private) Limited:</p> <p>Energy:</p> <p>Saif Energy Limited</p> <p>Real Estate:</p> <p>Elite Estate (Private) Limited</p> <p>Non-profit NGO</p> <p>Saifullah Foundation for Sustainable Development:</p>

<p>Saigol Group: This has history in Pakistan since 1948 when they started business in Faisalabad then Lyallpur. This group has investments in textile sector, Cement sector, energy, power and electronics.</p>	<p>Amin Saigol and Yousaf Saigol.</p> <p>Presently:</p> <p>Naseem Saigol,</p> <p>Trariq Saigal,</p> <p>Rafeeq Saigal.</p>	<p>Kohinoor Textile Mills.</p> <p>Pak Elektron Ltd. (PEL).</p> <p>Kohinoor Power Company. Faisalabad Grammar School Faisalabad (FGS).</p> <p>Kohinoor Energy</p> <p>Saigol Computers (Private) Limited</p> <p>Kohinoor Motor Works Limited</p> <p>Saigol Motors</p> <p>Azam Textile Mills</p> <p>Muhib textile mills</p> <p>Kohinoor Sugar Mills</p> <p>Financial services:</p> <p>United Bank Ltd.</p>
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<p>Sapphire group: This group has made brand name in Asia, Australia Europe, and North America. Sapphire started business in textile in 1969 and made a tremendous growth</p>	<p>Mian Abdullah</p>	<p>Sapphire Fibres Ltd. 1 And 2</p> <p>Sapphire Fibres Ltd. 3 Sapphire Fibres Knits Units</p> <p>Sapphire Fibres Dyeing Units</p> <p>Sapphire Fibres Stitching Units Sapphire Cotton Units Pvt Ltd.</p> <p>Sapphire Fabrics Mill</p> <p>Sapphire Finishing Mill</p> <p>Reliance Textile Mill</p> <p>Reliance Cotton Spinning Mill</p> <p>Sapphire Power Generations</p> <p>Diamond Fabrics Ltd</p> <p>Sapphire Textile Unit- 1</p> <p>Sapphire Textile Unit- 2</p> <p>Sapphire Textile Unit- 3</p> <p>Sapphire Textile Unit- 4</p> <p>Sapphire Textile Unit- 5</p> <p>Sapphire Textile Unit- 6</p> <p>Sapphire Textile Unit- 7</p> <p>Sapphire Electric Company</p> <p>Sapphire Yarns</p> <p>Sapphire Renewable Solutions Pvt Ltd</p>
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		<p>Paramount textile</p> <p>Gulshan textile mills</p> <p>Gulistan weaving mills</p>
<p>The Servis Group: This group has investments in the areas that is shoes, cotton yarn ,tyres, syringes, leather, retailing etc.</p>	<p>ShahidHussain</p>	<p>Service Industries Limited (SIL)</p> <p>Service Sales Corporation Private</p> <p>Limited (SSC)</p>
<p>Tabani Group: This group in business since last 40 years and gained reputation in real estate business also owns industrial and aviation companies. This group includes investments in Cement, Fertilizers, Oil and Gas Handling Equipment, Rice Exporters, Chemicals, Export Support Services, Power Transmission</p>		<p>General leather company</p> <p>Textile city unlimited:</p> <p>Counter trade company:</p> <p>Fashion garments:</p> <p>The electronic cigarette store</p>

<p>Equipment, Textile sector, Metal, Energy, Wind power etc.</p>		
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<p>Younis Group of Industries: The Company is in the Export Business and Reprocessing of Basmati Rice. This group equipped its factories with advanced technology. This group is involved import & exports of cotton Ginning, Rice processing, Pesticides & Fertilizers Bulk etc.</p>	<p>Ch. Muhammad Younas</p>	<p>Younis Cotton Ginning K.K.S Cotton Ginning Khurram Cotton Ginners Khurram Rice Mills Worth Fertilizers Khubaib Chemicals Younis Brothers Seed Corporation Younis Brothers Petroleum Solvent edible oil extraction plant (in different models & capacity) Ghee mills (in different models & capacity) Cooking oil mills & de-waxing plants (in different models & capacity) 12. Seed cleaners, seed graders (in different models & capacity) 13. Disk mills (wheat grander) (in different models & capacity) 14. Rice huller (in different models & capacity)</p>
<p>Crescent Group: This group's business history starts from 1910. Since 1947, they shifted their business in Pakistan and started cotton import-export business.</p>	<p>Mr. Shamsuddin</p>	<p>Crescent textile Mills Crescent Jute Jubilee Spinning and Weaving Mills</p>

		<p>Crescent Sugar Mills</p> <p>Premier Insurance</p>
<p>Monnoo Group: The Monnoo Group: Since Partition times (1947) this group is contributing in Pakistan industrial growth through investments in textile sector, sugar, and agricultural products. This group has shown tremendous growth in business.</p>	<p>Mr. Shahzad Alam</p> <p>Monnoo, Mr. Qaiser Mannoo, Mr. Jahangir Mannoo</p>	<p>Tribel Textile Mills Ltd.</p> <p>Rawal Textiles Mills Ltd.</p> <p>Qureshi Textile Mills Ltd.</p> <p>Olympia Blended Fiber Mills Ltd.I Olympia Blended Fiber Mills Ltd.II Monnoowal Textile Mills Ltd.</p> <p>Monnoo Industries Ltd.</p> <p>Marghalla Textile Mills Ltd.I</p> <p>Marghalla Textile Mills Ltd.II</p> <p>. Jamhoor Textile Mills Ltd.</p> <p>. Lahore Textile & General Mills Ltd.I</p> <p>. Lahore Textile & General Mills Ltd.II</p> <p>Sugar:</p> <p>GojraSamundri Sugar Mills Limited (GSSML), Monnoo seeds Pvt. Ltd. (MSPL)-</p> <p>Biotechnology Sugarcane Seed</p>

		Development
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<p>Dawood Group: This group has roots in business centuries back but started business in Pakistan since 1951. This business in Pakistan started is Dawood cotton mills and then diversified indifferent fields.</p>	<p>SaithDawood</p>	<p>Dawood Cotton mills Bhoorawala textile mills Lawrancpur woolen mills</p> <p>Dawood Hercules Aysha Cotton</p> <p>Financial Services:</p> <p>1. D.G. Mubaraba Management Ltd.</p>
<p>Bawany Group: This group has roots in business, preposition times, in Burma and India. Since independence, this group started transferring business to Pakistan. The first Textile Mill started in 1949 by the group in Karachi was Bawany Violin Textile Mills Ltd. This group also earned his name in provision of community services.</p>	<p>Mr. Muhammac Amin Bawany</p>	<p>Faran Sugar Mills Limited</p> <p>Sind Particle Board Mills Limited</p> <p>Bawany sugar mills ltd.</p> <p>Al-Noor textile mills ltd.</p> <p>Al-Noor Sugar Mills ltd</p> <p>Al-Asif sugar Mills ltd</p> <p>Shamurad sugar Mills ltd</p> <p>5. UNICOL Limited (JV Company)</p> <p>6. Reliance Insurance Company Limited (JV Company) Financial services:</p> <p>B.F. Modaraba</p> <p>Al-Noor Modaraba</p>

<p>Alam Group: The Alam Group ranks among Uganda's major Industrial, Construction and Trading Corporations. The multiple business activities are arranged into specialised business houses.</p>	MrAbidAlam	<p>Casements (A) Ltd Steel Rolling Mills Ltd Alam Properties Ltd Roofclad Ltd Ekono Homes Ltd Alam Construction Ltd SAIMMCO Ltd Rhino Footwear Ltd Crocodile Tool Company Geo Lodges Aerostar Kusco</p>
<p>EjazGROUP: This group is in operation since 1950 in Pakistan. Up till 1980s this group remained involved in trading activities in the field of chemicals, oil, textile etc. Late 1980s they started to work in textile manufacturing.</p>	MianNazir Sons	<p>1.Ejaz Spinning Unit - I 2. Ejaz Spinning Unit - II 3. Ejaz Spinning Unit - III 4 Compact Yarn Unit 5 Ejaz Textile Mills Limited 6 Ejaz Dyeing and Finishing Mills</p>

		<p>Limited 7 Ejaz Power Limited</p>
<p>Abid Group: This group earned its repute in construction and real estate.</p>	Mr Sheikh AbidHussain	Construction Projects:

<p>Adamjee Group: This group has history in business since 1922. In 1927 the first muslin “Adamjee Jute Mill Ltd” was established. After creation of Pakistan, they had investments both in East and West Pakistan.</p>	<p><u>Sir Adamjee Haj</u>1. <u>Dawood</u></p>	<p><u>Adamjee engineering private limited</u></p> <ol style="list-style-type: none"> 2. Adamjee paper mills 3. Adamjee jute mills 4. Orient airways 5. K.S.B Ltd. <p>Financial services:</p> <ol style="list-style-type: none"> 1. Adamjee insurance company limited
<p>Adil Group: This group is mainly in the textile and textile sector related product.</p>	<p>Adil Mehmoood</p>	<ol style="list-style-type: none"> 1. Nazimpolysack (Pvt) limited: 2. Adil polypropylene products limited: 3. Adil industries (pvt) limited: 4. Adil textile mills limited
<p>Sitara Group: This group started its operations since 1956. The group’s activities begin with textile weaving but later incorporated chemical and energy in its portfolio.</p>	<p>Haji Abdul Ghafoor (Late) and Haji Bashir Ahmed.</p>	<p>Sitara Chemical Industries Ltd. Sitara Chemical Industries (Textile Division) Sitara Textile Industries Ltd. Sitara Energy Ltd Sitara Developers Ltd. Sitara Peroxide Ltd.</p>

<p>Din group: The group established in 1987. They have investments in Textile, leather,</p>		<p>1. DIN Textile Mills Ltd. 2. DIN Leather (pvt) Ltd.</p>
<p>Packages Group: Since 1947, this group is in business and number of diversified businesses established. This group has key role in the establishment of LUMS (Lahore university of Management sciences).</p>	<p>Syed Maratab Ali</p>	<p>Packages Ltd Mitchells Wazir Ali Industries Financial Services I.G.I Inter Bank</p>

<p>Chakwal group: This group started business since 1942 by establishing Chakwal textile mills in chakwal and then diversified their business in cement, and financial services.</p>	<p>Khawaja Muhammad Javed</p>	<p>Amin spinning Mills Kohinoor Spinning mills Chakwal spinning Chakwal cement Financial Services: Platinum Bank Ltd.</p>
<p>Fecto Group: This group history back 1947. This group has major investments in sugar and cement sectors.</p>	<p>Mr. Ghulam Muhammad</p>	<p>Baba Frid Sugar mills Fecto sugar mills Fecto cement ltd.</p>
<p>United Group: This group has major investments in sugar and textile sectors.</p>	<p>Mr. Muhammad Saleem</p>	<p>Ahmed Spinning mills ltd Sajjad textile mills Sana fabrics</p>

		<p>Sugar</p> <p>United sugar Mills Ltd.</p> <p>Pasroor Sugar Mills</p>
<p>Kohistan Group: This group has major investments in textile sector.</p>	<p>Mr. Masood</p>	<p>Masood textile ltd</p> <p>Mahmood textile ltd</p> <p>Asim textile ltd</p>
<p>Fateh group: This group has major investments in textile sector.</p>		<p>Fateh Textile mills Ltd.</p> <p>Fatehsports wear ltd.</p> <p>FeteH industries ltd.</p>
<p>Sargogha Group: This group has major investments in textile and sugar sector.</p>	<p>Mian Muhammad Aslam</p>	<p>Textile:</p> <p>Shadab Textile mills</p> <p>Shadman Textile mills</p> <p>Sargodha spinning mills</p> <p>Sugar:</p> <p>1. Hussain sugar mill Ltd.</p>
<p>Ibraheem Group: This group has major investments in textile , engineering and modarada businesses</p>	<p>Mr. Ibrahim</p>	<p>Textile:</p> <p>A.A. textile mills</p> <p>Zeenat textile mills</p> <p>Financing Services:</p> <p>Ibrahim Mudaraba</p> <p>Ibrahim Leasing</p>

<p>Shahnawaz Group:</p> <p>This group has history back in 1900. This group has investments in Textile, sugar and beverages.</p>	<p>Mr. Munir Nawaz</p>	<p>Sugar:</p> <p>Shahtaj sugar Textile: Shahnawaz textile mills</p> <p>Shahtaj textile mills Beverages: 1. Sheezan International</p>
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<p>Fatima Group: This group has major investments in textile sector</p>	<p>Sheikh ShukatMasood</p>	<p>Mubarak Textile mills Ltd Fatima enterprises Fazal textile mills</p>
<p>GhulamFarooq Group:</p> <p>This group has major investments in sugar and cement sectors</p>	<p>Mr.GhulamFarooq</p>	<p>Cement: Cherat Cement Ltd Sugar: 1. Mirpurkhas sugar mills Ltd.</p>
<p>Dadabhai Group: This group has major investments in non-registered companies. The owner is considered as one of most influential persons in Pakistani stock market.</p>	<p>Mr. Muhammad Hussaindadaby</p>	<p>Dadaby cement industries Ltd. Dadaby housing private ltd Dadaby engineering private ltd.</p>
<p>Jahangir Elahi Group: This group has major investments in textile sector.</p>	<p>Mr. Jahangir Ehahi</p>	<p>Taj Textile Ltd. Elahi Cotton Ltd Elahi spinning and weaving Ltd.</p>
<p>Premier Group: This group has major investments in sugar sector.</p>		<p>Premier sugar Chashma sugar</p>

		Frontier Sugar
Umer Group: This group has major investments in textile sector.		Blessed textile ltd. Bhanero textile ltd. Faisal spinning mills ltd.
Waleeka Group: This group has major investments in textile, cement and insurance sectors	WaliBhai	1.Waleeka textile mills ltd 2. Waleeka woolen mill ltd 3. Waleeka cement mills Financial Services: 1. United Insurance.